

New Jersey's Clean Energy ProgramTM

Honeywell's Residential Energy Efficiency and Renewable Energy Program Plan Filing for 2012-13

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New Jersey's Clean Energy ProgramTM

Honeywell's Residential Energy Efficiency and Renewable Energy Program Plan for 2012-13

Introduction

This Program Plan provides program descriptions, goals, marketing plans, and budgets for the four residential energy efficiency and two renewable energy programs to be managed and/or supported by Honeywell in 2012 and in the 2013 extension period:

Residential Energy Efficiency Programs

- Residential New Construction (New Jersey ENERGY STAR® Homes) Program
- Residential Gas & Electric HVAC (COOL and WARMAdvantage) Program
- Energy Efficient Products Program
- Existing Homes Program (Home Performance with ENERGY STAR®)

Renewable Energy Programs

- Renewable Energy Incentive Program (REIP)
- Solar Renewable Energy Certificate (SREC) Registration Program

The following Program Plans begin with narrative descriptions of each program, including the overall strategy, key activities for this 18 month period, and program goals. In response to the 2013 budget proposal, the program designs for the NJ Clean Energy Program would be modified to continue to support energy savings at reduced levels of funding. To minimize the disruption to the market from these and forthcoming program changes, priority has been placed on continuity for the most impactful, and important measures to facilitate a smooth and productive transition in the future.

The Program Plans presented here for the 2012-2013 18 month period represent models which together will:

- Result in energy savings of 2,221,982 MWh and 14,458,681 Dtherms over the lifetime of the measures promoted in the 18 month 2012-2013 program period.
- Hasten the transition to upstream incentives versus direct to consumer incentives.
- Foster loan programs through interest rate buy-downs to remove barriers to customer participation. Continue to provide services to all customer classes.

- Streamline, automate, and aggregate processes in order to increase effectiveness and reduce program transaction costs.
- Transition program advertising to cooperative advertising incentives for contractors, retailers and program sponsors.
- Continue to place New Jersey as a national leader in forward facing initiatives that support new technologies and market transformation.

Furthermore, the 2012-13 Program Plans reflect the ongoing work to support the utilities' energy efficiency and economic programs. We also considered and planned for the State Energy Program (SEP) activities the State has enacted in 2012 that will carry into 2013, and have incorporated the costs to administer these activities in the associated Clean Energy Program budgets. Specifically, we have incorporated SEP program administration, tracking, reporting and application processing costs into the budgets for the Residential Gas and Electric HVAC, and Existing Homes programs.

Following the program descriptions are three Appendices. **Appendix A** represents the 2012-13 residential energy efficiency and renewable energy Marketing Plan. **Appendix B** provides a summary of total revised 2012-2013 program costs, broken down by cost category. **Appendix C** presents the electricity and gas savings targets associated with the Energy Efficiency Program Plans for the 2012-2013 period.

New Jersey's Clean Energy Program™

2012-13 Residential New Construction Program

"New Jersey ENERGY STAR® Homes"

Description

The NJ Clean Energy Program's (NJCEP) Residential New Construction Program is designed to maximize participation as well as increase the energy efficiency and environmental performance of residential new construction in New Jersey.

The Program has the long-term objective of transforming the market to one in which a majority of residential new construction in the state is "net zero-energy," i.e. extremely efficient buildings whose low energy needs can be met by on-site renewable energy generation. The Market Managers will track the implementation of new construction code changes and will propose incentives modifications as appropriate.

In response to builder and market feedback on EPA's transition to ENERGY STAR New Homes Version 3 standard, the 2012-13 program will continue to offer two tiers in addition to Climate Choice Homes (Tier 3).

The two tiers are NJ *ENERGY*Efficient Home (Tier 1) and ENERGY STAR Homes (Tier 2). NJ *ENERGY*Efficient Home supports long term transition to ENERGY STAR Version 3, but for 2012-13 does not carry the full inspection checklist requirements, therefore those homes will not be ENERGY STAR qualified. Homes that enroll in ENERGY STAR Homes (Tier 2) will have full check list requirements of Version 3 and will be ENERGY STAR qualified. The incentive structure within each tier will be performance based with higher incentives for higher performance using the HERS index as the indicator. Climate Choice Homes (Tier 3) continues in 2012-13. The ENERGY STAR Multifamily High-Rise Program is no longer an EPA pilot and is fully adopted by EPA for 2012-13 with a revised baseline and new protocols, which will be adopted by NJCEP.

There are a number of market barriers to efficiency investments in new construction in New Jersey. Key among these are:

- 1. The sharp impact of the economic downturn on the housing market that is expected to continue into 2013;
- 2. Builders do not value the additional administrative procedures and associated costs of ENERGY STAR Version 3 and the upgrade requirements are not linked specifically to energy savings;

- 3. Conflicting design criteria (i.e. builders who make design and procurement decisions do not pay the homeowner operating costs associated with those decisions);
- 4. Lack of information regarding the benefits of efficiency and environmental performance on the part of consumers, builders, lenders, appraisers, realtors and others;
- 5. Limited technical skills on the part of some of the builders and their subcontractors to address key elements of efficiency; and
- 6. Inability of consumers, lenders, appraisers and others to differentiate between efficient and standard homes.

This program employs several key strategies to overcome these barriers:

- Direct incentives to builders of homes that meet program standards.
- A multiple tiered approach that allows participation across builder levels (including builders new to the program), and promotes increased efficiency and quality-assurance with higher incentives. Expanded marketing assistance to builders to promote the energy and environmental benefits of NJ ENERGY STAR Homes participating projects.
- Leveraging of the national marketing campaigns sponsored by ENERGY STAR.
- Technical assistance to inform builders and their subcontractors on details of the program tiers.
- Verification (inspections and testing) and program certification of previously enrolled qualifying homes, and the inspections and certifications provided by the open market for ratings services.

Target Market and Eligibility

The program uses the EPA ENERGY STAR Multifamily New Construction Program Decision Tree (the "Decision Tree") to determine eligibility.¹ Select components of the Decision Tree are described below.

Single family, multi-single ("townhome") and low-rise multi-family buildings (up to 3 stories) are eligible for NJ ENERGY STAR Homes program benefits if the home uses natural gas and/or electricity supplied by a New Jersey public utility and if each unit has

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¹The EPA ENERGY STAR Multifamily New Construction Program Decision Tree is available at: http://www.energystar.gov/ia/partners/bldrs_lenders_raters/downloads/mfhr/MFHR_Flowchart_Version_1.

its own gas or electric heating and/or central air conditioning system and its own domestic hot water system.

The Program will also enroll any existing home undergoing substantial ("gut") renovation or remodeling that meets the above criteria, regardless of its location in the state.

However, consistent with the State's policy initiative to support development and redevelopment in Smart Growth areas and not subsidize growth outside of these areas, rebate incentives for new construction, including those offered under this program, are limited to buildings constructed in a State designated "Smart Growth" area (defined as Planning Areas I and II and the Designated Centers using the "Policy Map of the New State Development and Redevelopment Plan" found Jersey http://www.nj.gov/dca/osg/resources/maps/index.shtml and described in NJAC 14:3-8.2). The only exception to this Smart Growth limitation is for (1) state funded "Affordable Housing" projects which may qualify for rebate incentives regardless of their location and/or (2) "exemptions from cost limits on areas not designated for growth." Such projects must be eligible for an exemption from "designated growth area: limits as provided for in N.J.A.C 14:3-8.8 as these rules now specify or as they may be amended in the future".

In addition, multifamily buildings with at least 6 floors are eligible for ENERGY STAR Multifamily High-Rise program benefits. Program eligibility for buildings between 4-6 stories varies, depending upon certain factors described in the Decision Tree.

New homes are not eligible for participation or incentives under the Residential Gas and Electric HVAC program (*COOL*Advantage/*WARM*Advantage).

Offerings and Incentives

Program Technical Requirements

To qualify for the 2012-13 Program, a home must meet NJ *ENERGY* Efficient Home (Tier 1), ENERGY STAR Homes (Tier 2), Climate Choice Homes (Tier 3) or ENERGY STAR Multifamily High Rise requirements².

The technical detail presented for each tier is a summary that represents the majority of the program requirements. The full technical specifications for ENERGY STAR and New Jersey compliance can be requested from the Market Manager. The EPA ENERGY STAR program requirements (e.g. checklists, standards and modeling inputs) are periodically updated and supersede ENERGY STAR technical requirements listed in this Compliance Filing. The NJ ENERGY STAR Homes program automatically adopts the updates which can be found at: http://energystar.gov.

² Multifamily Buildings over six floors may participate in the C&I Smart Start Buildings Program.

1. NJ *ENERGY*Efficient Home (Tier 1) Requirements:

Meet all Energy Star v2.0 requirements, including:

- Comply with v2.0 Thermal Bypass Check list
- Duct leakage to outside: ≤ 6 CFM25 per 100ft² CFA (no maximum total leakage)
- Up to 25% of Slab edge in CZ 4 & 5 may be un-insulated.

Additional New Jersey requirements:

- HERS index must not exceed 85 (2006 IECC base) or 75 (2009 IECC base)
- Comply with NJ program specific HVAC check list
- Fully duct all HVAC supplies and returns and fully seal all duct system joints and seams with mastic compound (no tapes) as applicable
- Install ENERGY STAR qualified HVAC equipment (or highest available alternative)
- Install ENERGY STAR qualified mechanical ventilation with automatic 24-hour control, as required by ASHRAE 62.2 as applicable
- Install only direct or power vented space heating, water heating and/or fireplace combustion appliances, when present
- ENERGY STAR lighting: 60% of all light sockets including interior and exterior, or EPA Advanced Lighting Package (ALP) for fixtures
- House size capped at \leq 4000 sq. ft. Over 4000 sq. ft. requires \leq HERS 65

2. ENERGY STAR Homes v 3 (Tier 2) Requirements³

Meet all EPA ENERGY STAR Homes v 3 standards including:

- Meet a site specific (variable) HERS index target
- Comply with all EPA mandated checklists
- Install ENERGY STAR qualified HVAC equipment (or highest available alternative)
- Install ENERGY STAR qualified mechanical ventilation with automatic 24-hour control, as required by ASHRAE 62.2 as applicable

³ ENERGY STAR v 3.0 Standards: http://www.energystar.gov/index.cfm?c=bldrs_lenders_raters.nh_v3_guidelines

- Install only direct or power vented space heating, water heating and/or fireplace combustion appliances, when present
- Duct leakage to outside: ≤ 4 CFM25 per 100ft2 CFA
- Total Duct Leakage: ≤ 8 CFM25 per 100ft² CFA

Additional New Jersey requirement:

- Fully duct all HVAC supplies and returns and fully seal all duct system joints and seams with mastic compound (no tapes) as applicable
- 3. Climate Choice Homes (Tier 3)

A set of requirements for meeting energy performance at least 50% better than IECC 2009 before the addition of on-site renewable energy generation.

4. Multifamily High-Rise Program Requirements

Requirements for applicable multifamily buildings will transition from the previous EPA ENERGY STAR Multifamily High Rise (MFHR) Pilot to the new EPA ENERGY STAR Multifamily High Rise (MFHR) Program standards, released August 30, 2011, including:

- 15% more energy efficient than MFHR buildings built to the American Society of Heating, Refrigerating and Air-Conditioning Engineers (ASHRAE) Standard 90.1-2007
- Follow Performance Path which utilizes ASHRAE approved energy modeling software to determine energy savings of a customized set of measures

Incentives

The program will continue to offer incentives for Tier 1 and Tier 2 *ENERGY* Efficient and ENERGY STAR Homes based on HERS scores, but homes enrolled after the notification period in 2013 will require a 5 point better HERS score at each incentive dollar level to drive increased energy savings. In 2013, incentives will be reduced for Tier 1 and Tier 2 of the Residential New Construction program, while they will be maintained for Tier 3. Below are tables with the 2012 Residential New Construction program incentives and the updated incentives for homes enrolled after the notification period in 2013.

Table 1: 2012 Financial Incentives per Single Family Unit for NJ *ENERGY*Efficient Home (Tier 1) and ENERGY STAR Homes (Tier 2)

Incentives by Tier, Code & Index				
	vs. IECC 2006		vs. IECC 2009	
	Tier 1		Tier 1	
	NJ	Tier 2	NJ	Tier 2
	<i>ENERGY</i> Efficient	ENERGY	<i>ENERGY</i> Efficient	ENERGY
HERS	Home	STAR	Home	STAR
85	\$1,500	\$2,500		
80	\$1,750	\$2,750		
75	\$2,000	\$3,000	\$1,500	\$2,500
70	\$2,250	\$3,250	\$1,750	\$2,750
65	\$2,500	\$3,500	\$2,000	\$3,000
60	\$2,750	\$3,750	\$2,250	\$3,250
55	\$3,000	\$4,000	\$2,500	\$3,500
50	\$3,250	\$4,250	\$2,750	\$3,750

Multi-single units receive 75% and low-rise multi-family units receive 50% of the incentive levels listed above.

Table 2: 2013 Financial Incentives per Single Family Unit for NJ *ENERGY*Efficient Home (Tier 1) and ENERGY STAR Homes (Tier 2)

Incentives by Tier, Code & Index				
HERS	vs. IECC 2006		vs. IECC 2009	
	Tier 1	Tier 2	Tier 1	Tier 2
	NJ ENERGYEfficient	ENERGY	NJ ENERGYEfficient	ENERGY
	Home	STAR	Home	STAR
85	\$1,250	\$2,250		
80	\$1,500	\$2,500		
75	\$1,750	\$2,750	\$1,250	\$2,250
70	\$2,000	\$3,000	\$1,500	\$2,500
65	\$2,250	\$3,250	\$1,750	\$2,750
60	\$2,500	\$3,500	\$2,000	\$3,000
55	\$2,750	\$3,750	\$2,250	\$3,250
50	\$3,000	\$4,000	\$2,500	\$3,500

Multi-single units receive 75% and low-rise multi-family units receive 50% of the incentive levels listed above.

Table 3: Financial Incentives for Climate Choice Homes (Tier 3)⁴

Building Type	2012-13 NJ Climate Choice Homes	
Single Family	\$10,000 to achieve 50 points, plus \$800 per index point below 50 points (maximum incentive is \$26,000/unit)	
Multiple Single Family ("Townhouse")	\$7,000 to achieve 50 points, plus \$500 per index point below 50 points (maximum incentive is \$17,000/unit)	
Multiple-Family Building ("Multifamily")	\$4,000 to achieve 50 points, plus \$400 per index point below 50 points (maximum incentive is \$12,000/unit)	

Table 4: Climate Choice Homes Staged Incentive Payment Schedule

Building Type	At Completion of Enrollment (Sign-In)*	At Completion of Pre- Drywall Inspection(s)*	At Final Certification
Single Family	\$3,000	\$3,000	Balance
Multiple Single Family ("Townhouse")	\$2,000	\$2,000	Balance
Multiple-Family Building ("Multifamily")	\$1,000	\$1,000	Balance

^{*} Failure to complete the project, or to meet Tier 3 (NJ Climate Choice Homes) minimum specifications and/or performance goals, will result in repayment to the Program of incentives paid, less any applicable incentives for meeting all lower tier (Tier 1 or 2) qualifying level requirements. In this circumstance, the Market Manager will generate a letter to the appropriate party requesting any monies due.

Table 5: 2012-13 Financial Incentives for ENERGY STAR Multifamily High-Rise

Multifamily High-Rise	Incentive
Incentive per Qualifying Unit	\$1,000

A cooperative marketing offer for participating builders will drive homebuyer demand for qualifying homes. This co-op marketing offer will supplement a Residential New Construction component within the overall marketing campaign of

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⁴ The per point incentives for HERS indices below 50 is for efficiency improvements only, not including renewables.

the NJCEP in order to further raise consumer demand. These efforts will work together with the EPA's plans for an aggressive national campaign to promote the new ENERGY STAR standard and will facilitate the program's efforts to maintain builder participation in the face of the broader economic downturn and increased requirements.

New program requirements, procedures and/or incentives will take effect after a notification period that begins with written notification to program participants (i.e. builders, developers, etc.). Any completed application received after the notification period will be subject to new program rules.

Planned Program Implementation Activities for 2012-13

Continue to Support Tiered Specifications while Supporting Carryover Tiers

In 2012, the program began to offer three tiers plus ENERGY STAR Multifamily High-Rise (as described in the "Offerings and Incentives" section above). The program will continue to provide technical assistance and guidance on the standards and requirements of those tiers.

In addition, the program will continue to support the previous standards that are carried over from 2011 and 2012 until the homes are completed. The ENERGY STAR Homes program is unique relative to other NJCEP offerings because of the level of carryover from year to year. The "permit date" triggers the new construction building code to which new homes must comply. Therefore both the New Jersey residential new construction codes based on IECC 2006 and IECC 2009 will be used as baselines in 2012-13. In addition, permit date, date of enrollment and date of completion determine whether a home can be certified under ENERGY STAR Homes version 2.0, 2.5 or 3.0. In 2012-13, builders may choose to complete carry-over homes under the previous incentive structure or the new structure outlined here, provided all corresponding technical, program and timeline requirements are met. The program will offer technical assistance and guidance to builders to minimize confusion in the market place.

HERS Ratings and Multifamily High-Rise Modeling

For ENERGY STAR Homes, implementation services (project review and verification) will be provided by the open market for HERS rating services and certifications. In addition to the standard home energy rating requirements defined by RESNET, qualifying raters will comply with NJCEP criteria to ensure quality services within the Program.

The open market will also continue to support ENERGY STAR Multifamily High-Rise Buildings using the ASHRAE 90.1 modeling methodology.

Quality Control Provisions

Market-based delivery of rating services and certifications requires an effective set of standards for quality assurance. While the responsibility for ratings rests with Providers and RESNET, it is incumbent upon the program to assure that a robust system for identifying and communicating quality issues exists to manage the credibility of the savings and certifications offered.

To maintain a robust rating marketplace, the Market Manager will perform quality control and oversight processes. Quality Assurance activities will continue to be performed by the Program, in proportion to the track records of raters and builders through program inspections.

In addition to data reviews for completeness of forms and applications, on-site inspections and technical review of buildings and rater files will be required in proportion to the demonstrated proficiency of the builders and raters. Inspection requirements will be adjusted based upon the track record of the program participants. Initial inspection rates for new participants will be higher and will decrease as they demonstrate proficiency in proper building techniques and the qualifying requirements of the Program.

Budget

A detailed budget for this program for 2012-2013 is attached in Appendix B.

Only the direct incentive costs for units expected to be built in 2013, as well as the value of direct incentives for homes committed in 2012-2013 but will not be completed until the following year(s), are included for the duration of their enrollment prior to expiration.

Goals and Energy Savings

Goals

Program goals for 2012 were as follows:

- 4,000 new enrolled units for qualifying residential new construction types in the current year (i.e. single family, townhouse and multi-family buildings eligible to participate in the Program) for projects that have committed to build to NJ *ENERGY*Efficient Home (Tier 1), ENERGY STAR (Tier 2), Climate Choice Homes (Tier 3) or ENERGY STAR Multifamily High Rise standards.
- 3,750 completed units for qualifying residential new construction types in the current year (i.e. single family, townhouse and multi-family buildings eligible to participate in the Program) for projects that have committed to build to NJ *ENERGY*Efficient Home (Tier 1), ENERGY STAR (Tier 2), Climate Choice Homes (Tier 3), or ENERGY STAR Multifamily High Rise standards.
- Maintain a sufficient number of HERS rating companies to actively conduct rating activities in NJ.

Program goals for the 2013 6 month extension period are as follows:

- 1,800 new enrolled units for qualifying residential new construction types in the current year (i.e. single family, townhouse and multi-family buildings eligible to participate in the Program) for projects that have committed to build to NJ *ENERGY*Efficient Home (Tier 1), ENERGY STAR (Tier 2), Climate Choice Homes (Tier 3) or ENERGY STAR Multifamily High Rise standards.
- 1,500 completed units for qualifying residential new construction types in the current year (i.e. single family, townhouse and multi-family buildings eligible to participate in the Program) for projects that have committed to build to NJ *ENERGY*Efficient Home (Tier 1), ENERGY STAR (Tier 2), Climate Choice Homes (Tier 3), or ENERGY STAR Multifamily High Rise standards.

Energy Savings

Energy savings will be calculated consistent with the latest Board approved protocols. Please see Appendix C.

New Jersey's Clean Energy Program™

2012-13 Residential Gas & Electric HVAC Program

"New Jersey WARMAdvantage & COOLAdvantage"

Description

The New Jersey Residential Gas & Electric HVAC Program promotes the selection and purchase of efficient home heating, cooling and water heating equipment, and the quality installation of such equipment. Its long-term goal is to make selection and quality installation of high efficiency residential HVAC equipment the norm in the NJ market. For this program, the market is considered transformed when rebates can be reduced or eliminated without a decrease in market penetration for targeted HVAC equipment or products.

The program must continue to address several market barriers to achieve its goals:

- o High upfront cost of new efficient systems compared to repair of older equipment and new inefficient systems;
- o Consumers' inability to differentiate, and therefore value, the difference between good and poor quality HVAC installation;
- Consumers' lack of information on the benefits (both energy and non-energy) of efficient equipment and quality installations, particularly during renovation and remodeling;
- HVAC contractor perception of low value and/or sense of difficulty about program participation; and
- o On-going training needs for HVAC contractors on key installation issues and approaches to "selling" energy efficiency, and consumer education regarding proper installation methodologies and health and safety.

The program employs several key strategies to address these barriers:

- Financial incentives for the purchase of ENERGY STAR-qualified gas heating and energy-efficient water heating equipment;
- Financial incentives for the purchase of high efficiency electric cooling and heating equipment and controls;
- Financial incentives and program support for quality heating equipment installation that optimizes operating efficiency at time of installation;
- Co-operative marketing assistance to trade allies in the direct promotion of high efficiency HVAC equipment;
- Information aimed at consumers to help them make energy saving purchasing decisions;

- Outreach and education for as well as in collaboration with HVAC manufacturers, distributors and contractors;
- ENERGY STAR sales training for contractors (i.e. how to sell efficiency);
- Technical training for HVAC contractors on the proper sizing, selection and installation of HVAC equipment and health and safety concerns regarding orphaned gas appliances; and
- Promotion of HVAC technician certification through North American Technical Excellence (NATE) certification testing.

New Jersey's Clean Energy Program will continue to support efforts, where technically and economically justifiable, to upgrade federal appliance efficiency standards. The Program also provides, when necessary, technical support for the development of such upgrades, tracking of activities and monitoring developments, and review and modification of program designs to integrate changes to the standards and codes.

Target Market and Eligibility

COOLAdvantage promotes the installation of new, energy efficient, residential electric air conditioners and heat pumps. The program covers conventional, centrally ducted air conditioning systems and "ductless mini-split" systems. The program also covers both air-source heat pumps, and ground-source (geothermal) heat pumps.

WARMAdvantage promotes energy efficient natural gas-fired furnaces, boilers and water heaters for use in residential buildings.

NJ Residential Gas & Electric HVAC program will also, contingent upon availability of funds, continue to support the State's ARRA and/or SEP Programs targeting non-IOU electric, oil and propane customers.

In 2013, the solar domestic water heating (SDHW) pilot initiative will continue to be offered to both residential electric and gas water heating customers.

Incentives are available for the installation of qualified HVAC equipment in existing residential buildings (retrofit). There will continue to be a special outreach to builders who have participated in the program in the past in order to further facilitate their participation in the ENERGY STAR homes new construction program.

Offerings and Incentives

COOLAdvantage

In 2013, the Program will discontinue offering incentives for Central Air Conditioners. New program requirements, procedures and/or incentives will take effect after a notification period that begins with written notification to program participants (i.e. contractors, etc.) and posting at nicleanenergy.com. Any completed application received after the notification period will be subject to new program rules. Rebate applications for Central Air Conditioners purchased prior to the end of the notification period will continue to be processed. Contractor and customer outreach and education on the benefits of efficient HVAC equipment will continue to be supported. Incentives will continue to be available in 2013 for Geothermal Systems, Heat Pumps, and mini-split purchases as noted in Table 6.

Table 6: COOLAdvantage Central A/C and Heat Pump Customer Incentives^{5,}

Eligible Equipment Requirements	Full Incentive Amount	Confirmation Documentation
For Central A/C: ⁶ SEER ≥ 16 EER ≥ 13	\$500	 Efficiency Rating Compressor/ coil combination ratings⁷ Proper sizing and selection
For Mini-Split Units ⁸ SEER ≥ 16 EER ≥ 13 For Air-source Heat Pumps: SEER ≥ 16 EER ≥ 13 & HSPF ≥ 8.5 For Ground-source (Geothermal) Heat Pumps: ENERGY STAR Qualification	\$500	 Efficiency Rating Compressor/ coil combination ratings⁹ Proper sizing and selection¹⁰

From AHRI directory, CEE-AHRI directory or equivalent ENERGY STAR listing.

⁶ Central AC Incentives to be discontinued after the 2013 notification period.

⁷ To be replaced as a matched set.

⁸ Mini-Split and Heat Pump incentives continue into 2013.

¹⁰ Ductless mini-split (DMS) systems do not require sizing and selection documentation.

WARMAdvantage

In 2013, WARMAdvantage incentives for furnaces will be reduced, while eligibility criteria remain the same. The program will increase the WARMAdvantage incentives for water heaters and will add an incentive to promote the combined upgrade of qualifying space and water heating equipment, for greater savings and to facilitate the informed and appropriate treatment for any potential combustion appliance issues.

Table 7a: WARMAdvantage Direct to Customer Incentives for 2012¹¹

Equipment	Minimum Efficiency	Incentive Levels
Furnace	≥ 95% AFUE, ≥ 2.0% Fan Efficiency, ENERGY STAR ¹²	\$400
Boiler	≥ 85% hydronic ENERGY STAR or ≥ 82% steam	\$300
Water Heater	≥ 0.82 Energy Factor ENERGY STAR or, ≥ 90% Thermal Efficiency w/sealed combustion.	\$300
Solar Domestic Hot Water	ENERGY STAR qualified SRCC OG- 300 listed; and $SF \ge 0.5$)	\$1,200

Table 7b: WARMAdvantage Direct to Customer Incentives for 2013¹³

Equipment	Minimum Efficiency	Incentive Levels
Furnace	≥ 95% AFUE, ≥ 2.0% Fan Efficiency, ENERGY STAR	\$250
Furnace & DHW	≥ 95% AFUE, ≥ 2.0% Fan Efficiency, ENERGY STAR Furnace; and a qualifying water heater is also installed.	\$900 ¹⁴
Boiler	≥ 85% hydronic ENERGY STAR or ≥ 82% steam	\$300
Water Heater	≥ 0.82 Energy Factor ENERGY STAR or, ≥ 90% Thermal Efficiency w/sealed combustion.	\$500
Power Vented Water Heater	≥0.67 EF Power-Vented Water Heater, ENERGY STAR	\$500
Solar Domestic Hot Water	ENERGY STAR qualified SRCC OG- 300 listed; and $SF \ge 0.5$)	\$1,200

¹¹ 2012 Incentives for purchases made prior to or during the 2013 notification period.

¹² Efficiency criteria effective for purchase on or after July 15, 2012

¹³ Incentives in effect for purchases made after the 2013 notification period.

This is the total combined incentive amount for qualifying furnace and hot water heating equipment, and may not be combined with individual NJCEP incentives for furnaces or water heaters.

For 2013, incentives will continue to be available for residential solar domestic water heating systems with either electric or gas water heater backup. The rebate incentive level of \$1,200 per system has been established to offset approximately 20% of the incremental costs associated with this measure installation.

*COOL*Advantage and *WARM*Advantage incentives will be paid directly to homeowners, or with written consent, assignable to contractors.

COOLAdvantage and WARMAdvantage Pilots

In 2012, the Program began to explore pilot offerings for incentives in partnership with HVAC trade allies to support increased sale and quality installation of efficient HVAC equipment.

COOLAdvantage explored the feasibility of providing support for more attractive financing at the upstream level (e.g. manufacturers, distributors, and contractors) with incentives for efficient cooling equipment formerly eligible for incentives at the 2010 qualifying tiers 1 and 2 (ENERGY STAR qualified). This pilot will not be continued in 2013.

In 2012, *WARM*Advantage evaluated offering support at the midstream level (e.g. distributors, contractors and retailers) with incentives for Power-Vented and Heat Pump Water Heaters at the ENERGY STAR level. This pilot will not be continued in 2013.

WARMAdvantage also piloted program support for promising retrofit measures, such as boiler reset controls and drain water heat recovery technologies. While the drain water heat recovery pilot will not continue, the Boiler Reset Controls Retrofit Pilot Program, launched in 2012, will continue in 2013.

Planned Program Implementation Activities for 2012-13

The following program implementation activities will be undertaken in 2012-13:

- Continue incentives for heating and cooling equipment.
- Continue the solar water heating as a WARMAdvantage program measure.
- Provide co-operative marketing incentives to support approved trade ally promotions of high efficiency space heating, cooling, and water heating equipment. The program will also pursue opportunities for enhancing cross-marketing with other programs; particularly the Utility approved enhanced incentive and on-bill financing programs.
- Support the training of HVAC contractors and technicians on the proper calculation of heating and cooling loads, system design, installation techniques, and consumer

benefits of high efficiency gas heating and cooling equipment and/or any other substantial form of training that is directly related to the promotion of energy efficiency and quality equipment installation. The Program will also support training in the recognition and proper techniques to deal with atmospherically drafted furnace and boiler replacements that result in a stand-alone water heater.

• Provide a decision tree to help customers decide whether they are better off participating in *WARM*Advantage/*COOL*Advantage or the Home Performance with ENERGY STAR Program.

Quality Control Provisions

Electric HVAC Quality Assurance

Documented policies and procedures provide proper guidelines to ensure consistency in the processing and quality control for all incentive program participants. All applications are reviewed as they are processed for verification of the documentation of qualifying equipment efficiency rating, proper sizing and proper installation. Qualifying equipment efficiency levels are verified with the AHRI, AHRI/CEE directory of air conditioning and heat pump equipment and/or the eligible products list from ENERGY STAR. Each application and its information are entered into a database which checks for duplicate applicants through an equipment serial number comparison.

Gas HVAC Quality Assurance

Documented policies and procedures provide proper guidelines to ensure consistency in the processing and quality control for all rebate program participants. All applications are reviewed as they are processed for verification of proper documentation. Qualifying equipment efficiency levels are verified with the AHRI directory of gas heating equipment and/or the eligible products list from ENERGY STAR. Each application and its information are entered into a database, which checks for duplicate applicants through an equipment serial number comparison.

On an ongoing basis, units from both electric and gas rebate applications are selected for an in-depth quality assurance review and inspection. Assurance includes a paperwork review of the application and a field inspection to verify qualifying equipment installations and proper installation. A field inspection report is prepared for each inspection.

Budget

A detailed budget for this program for the 2012-2013 extension period is attached in Appendix B.

Goals and Energy Savings

Program goals for 2012 were as follows:

- Process applications for more than 11,000 efficient central air conditioner and heat pump equipment installations statewide.
- Provide more than 19,000 energy efficient gas space heating and/or water heating equipment incentive applications statewide.
- Promote more than 2,250 units of heating and cooling equipment through upstream and midstream promotions.
- Train at least 1,200 HVAC technicians on either Manual J load calculations (including use of software applications), Manual S equipment selection, proper charging and airflow, technical material that must be understood to pass the North American Technician Excellence (NATE) and/or Building Performance Institute (BPI) certification tests, duct sealing, duct design using ACCA Manual D, ENERGY STAR sales techniques, high efficiency gas heating system installation and selection practices, and any other substantial form of training that is directly related to program goals. Any training conducted using the same curricula provided by the program, including training provided by industry allies, shall count towards the goal.

Program goals for the 2013 6 month extension period are:

- Provide more than 9,000 energy efficient gas space heating and/or water heating equipment incentive applications statewide.
- Train at least 600 HVAC technicians on either Manual J load calculations (including use of software applications), Manual S equipment selection, proper charging and airflow, technical material that must be understood to pass the North American Technician Excellence (NATE) and/or Building Performance Institute (BPI) certification tests, duct sealing, duct design using ACCA Manual D, ENERGY STAR sales techniques, high efficiency gas heating system installation and selection practices, and any other substantial form of training that is directly related to program goals. Any training conducted using the same curricula provided by the program, including training provided by industry allies, shall count towards the goal.

Energy Savings

Energy savings will be calculated consistent with the latest Board approved protocols. Please see Appendix C.

New Jersey's Clean Energy Program™ 2012-13 Energy Efficient Products Program

Description

The Energy Efficient Products Program promotes the sale and purchase of ENERGY STAR qualified and other energy efficient products including lighting, appliances and consumer electronics. The long-term goal of the Program is to transform the market for energy efficient products in New Jersey by removing barriers to new technologies and providing customers with the knowledge and motivation they need to make cost-effective purchases. The program employs several key strategies, including:

- Educating consumers on the energy usage of common household appliances and the role that energy efficiency can play in reducing home energy consumption;
- Supporting a retail infrastructure that offers a range of energy efficient qualified product choices to consumers;
- Offering marketing and training support for retailers, manufacturers and contractors selling energy efficient products;
- Moving beyond traditional retail outlets by working with community-based initiatives
 and other innovative approaches to bring energy efficient technologies to target
 populations that do not respond to conventional, retail-based marketing approaches;
- Offering consumer access to energy efficient products through an online "store";
- Supporting the development of NJ State appliance standards, minimum federal appliance efficiency standards and ENERGY STAR appliance specifications, as appropriate;
- Helping to develop and introduce new, energy efficient technologies;
- Offering early retirement options for old, inefficient equipment that is still in operation;
- Supporting and making consumers aware of product recycling and disposal services to address product lifecycle environmental impacts;
- Leveraging national energy efficient programs, promotions, marketing materials, and advertising as appropriate;
- Targeting rebates or other incentives to reduce first cost barriers of energy efficient lighting and appliances; and
- Coordinating with NJ Utility sponsored programs to co-brand and leverage customer participation and savings.

New Jersey's Clean Energy Program (NJCEP) will continue to support efforts, where technically and economically justifiable, to upgrade federal appliance efficiency standards. The program also provides, when necessary, technical support for the development of such upgrades, tracking of activities and monitoring developments, and review and modification of program designs to integrate changes to the standards and codes.

Target Market and Eligibility

In 2013 the Energy Efficient Products Program will continue to provide some targeted rebates/incentives to consumers and retailers for the purchase/sale of selected energy efficient products. At the same time, the program will continue the transition towards greater upstream initiatives that leverage manufacturer, distributor and retailer incentives and marketing dollars. These initiatives will increase available funds for incentives and decrease program operating costs. The program will also offer marketing and training support to new retailers, manufacturers, contractors, and other organizations while continuing to maintain existing partner relationships.

Offerings and Customer Incentives

In 2012-13 the Energy Efficient Products Program will continue to offer retail price incentives through upstream markdown promotions for qualified lighting products and clothes washers. In addition, the Program will review options to incorporate refrigerators and advanced power strips into upstream negotiations with retail partners based on market opportunities. These incentives will be supported with a variety of promotional approaches, including leveraging Environmental Protection Agency (EPA) national ENERGY STAR campaigns. We also plan to review existing Green New Jersey Resource Team (GNJRT) initiatives that distribute CFLs and educate New Jersians through community outreach and events. The 2012-13 budget also includes provisions for continuing the promotion of energy efficient consumer electronics and an "early-retirement" program for refrigerators and freezers. The Program will also look to partner with clothes dryer manufacturers in providing incentives to support the field testing of high efficiency clothes dryers.

On-line Energy Audit

During 2012-13 the program will coordinate with utility sponsored audits and home energy reports, providing links from the NJCEP website and marketing NJCEP offerings to the extent possible.

Incentives for ENERGY STAR qualified lighting products

Compact Fluorescent Lamp (CFL) penetration studies completed in 2010 by the DOE indicate a significant remaining potential for energy savings in NJ homes from switching incandescent lamps to CFLs. In 2013, Program will increase focus of incentives on ENERGY STAR qualified Solid State Lighting (SSL) products, while continuing to reduce retail price incentives for the most common, most easily available, regularly lowest price CFLs. Incentives will be applied to eligible products (up to a mutually negotiated volume) sold by participating New Jersey retailers during promotional

periods. Incentives will vary by type of product, based on negotiations with manufacturers and/or retailers. Based on experience with the 2012 initiatives and regional promotions, the 2013 mark down incentives will be in the range of \$0.35-\$0.70 per standard CFL, \$1.40-\$3.00 per specialty CFL, and \$5.00-\$30.00 per energy efficient light fixture, including qualifying SSL fixtures. Additionally, the program will identify opportunities to develop a market lift strategy with select retailers in order to accelerate the market adoption of CFLs, SSL and other high efficiency lighting products.

Incentives for ENERGY STAR qualified appliances and equipment

In 2012, the program looked for additional opportunities to shift away from direct to consumer mail in rebates through partnerships with New Jersey retailers for promotions of higher performance ENERGY STAR clothes washers. In 2013, the Program will discontinue direct to consumer incentives for ENERGY STAR clothes washers purchased on or after January 1, 2013.

In 2013, the program will continue to review new opportunities for introducing refrigerators and advanced power strips to upstream offerings. The program will offer retailers a markdown promotion of \$50 for energy and water efficient clothes washers at a minimum modified energy factor (MEF) of 2.2. The program will select participating retailers based on matching price reductions for promotional periods. The program will look for opportunities to offer the same promotional program to retailers on qualified ENERGY STAR refrigerators and advanced power strips. The Program will also look to support high efficiency clothes dryers as an Emerging Technology by providing incentives to manufacturers for field testing these products in New Jersey.

Appliance Early Retirement

In 2013 the Program will continue the initiative to offer a \$50 incentive to New Jersey residents for turning in their working old, inefficient secondary refrigerators and freezers for recycling as well as an incentive of up to \$107 for the removal and recycling of that equipment.

Creative Initiatives & Consumer Electronics

The goal of the Creative Initiatives are to allow for innovative approaches to reach the estimated 20-40% of customers that haven't responded to the traditional retail price incentive campaigns and to engage them in NJCEP. In 2013, the Program will continue to limit this initiative to provide CFL distribution through community outreach events as well as corporate events aimed at employee distributions. The program will also explore the expansion of participating New Jersey cable service providers within the set top box initiative. Incentives are negotiated with partners and will vary depending upon the type of product and the market segment targeted.

Planned Program Implementation Activities for 2012-13

The Products program will be offered on a consistent program design and implementation basis to ensure retailer support statewide. The following program implementation activities will be undertaken in 2012-13.

General Activities

Maintain existing retailer base and recruit new retailers as needed. In 2013, the Program will continue to leverage retailer participation in developing and distributing collateral and "point of purchase" (POP) materials for product groups and in providing retail associate training. The Market Manager will also continue to promote the Program on an as-needed basis at NJCEP sponsored events.

Change The World - Start With ENERGY STAR

The 2013 Change The World – Start With ENERGY STAR program will include a continued focus on strengthening diverse lighting promotions throughout the year, including retail price markdowns with select retailers.

The opportunity to use mark down incentives will be awarded on the basis of a proposal's value to the Program, the quality of the products included in the proposal, and other factors. In 2013 continued emphasis will be placed on transitioning retailers to offer onsite CFL recycling options to customers as part of Program participation and awarding incentive levels based on retailers' specific marketing efforts to raise awareness of the Program's other efficiency initiatives beyond lighting. Additionally, new market strategies will be developed to allow for a cost-effective approach to accelerating the market adoption of CFLs and other high efficiency lighting products.

In 2008, the Program augmented the retail mark down promotion by soliciting creative proposals to promote energy efficient lighting at a grass-roots level, from faith-based organizations, non-profits, small businesses and volunteer organizations. Based on the continued successful results from these activities, the Program will make resources available for creative promotions in 2013. The 2013 Green New Jersey Resource Team (GNJRT) initiatives will continue to be focused primarily on community outreach and events support.

Online Store

Most energy efficiency programs in the northeast offer customers the opportunity to purchase energy efficient lighting on-line through internet portals such as www.myenergystar.com. In 2008, the Program selected Energy Federation, Inc. to create an online store as part of a creative initiative and the volume of products sold through the online store expanded significantly in 2010. In 2013 the Program will continue to increase product and customer outreach through the online store and expand the availability of high quality, energy efficient lighting and other products.

Residential Appliances

Residential Appliance initiatives will continue the transition of retail partners to an upstream point of sale rebate. This approach strengthens the Program's partnership with retailers in supporting the most efficient products while reducing the market barriers for consumers and leveraging retailer matching rebates. In 2013, the upstream initiative will continue to support select ENERGY STAR clothes washers, as well as identify new opportunities for refrigerators and advanced power strips. In 2013, the Program also will work with retail partners to support emerging technologies as longer term efficiency opportunities for New Jersey are identified.

Appliance "Early Retirement" Program

In 2013 the Program will continue a market-based effort to promote and facilitate the early retirement of inefficient working secondary refrigerators/freezers. Implementation will include:

- A marketing campaign appropriate to the year's unit goals;
- In-house appliance pickup and direct access to customers to promote other NJCEP referrals through the employment and training of private haulers;
- Tracking of individual units and recording of the recovery and destruction of all hazardous materials in compliance with the EPA's Responsible Appliance Disposal (RAD) guidelines by adding CFC removal and incineration to the existing NJ DEP recycling path; and
- Evaluating retail partnerships that support removal and recycling of refrigerators and freezers at the time of new product purchase.

Emerging Technologies and New Initiatives

<u>Set Top Boxes:</u> In 2012, the program capitalized on the rapid advancements in set top box efficiency, and the participation of national and state level cable and satellite service companies to focus efforts on the dramatic increase of energy consumption of consumer electronics. The Program will further investigate opportunities for cross-cutting NJCEP program promotion through ENERGY STAR qualified set top box service providers.

High Efficiency Clothes Dryers: Since 2010, the Program has been successful in advancing a consortium of efficiency programs, manufacturers, and the EPA on behalf of ENERGY STAR in the introduction of a super-efficient clothes dryer to the North American market, under the banner of the Super-Efficient Dryer Initiative (SEDI). As a result of SEDI, high efficiency clothes dryers were selected for the 2012 ENERGY STAR Emerging Technology Award, which will support manufacturers bringing this technology to the North American market. Although no new R&D initiatives will be introduced for energy efficient products in 2012-13, the Program will look to continue its leadership role in SEDI by supporting these manufacturers and providing upstream incentives for field testing high efficiency clothes dryers in New Jersey.

CFL Recycling

Following the voluntary initiation of an on-site CFL recycling program by a major NJ retailer in 2008, the Program's 2013 mark-down solicitation's proposal scoring system will continue to provide a strong preference for proposals for mark downs that include a recycling option. The Program will also work with the NJ DEP to strongly encourage other NJ retailers to offer CFL recycling.

National and Regional Initiatives

The recently established Top Ten initiative and the ENERGY STAR Most Efficient program are intended to provide customers with on line access to information about the "best of the best" energy efficient consumer products. The program will continue to monitor and evaluate the end product of these initiatives to determine a recommended level of NJCEP support and involvement.

Special Events

The Program will participate in several NJ based Earth Day events.

National Meetings

Program staff will attend the National ENERGY STAR Lighting, Appliance and Consumer Electronics Partners Meetings. Staff will be represented at the Behavior, Energy and Climate Change conference.

Quality Control Provisions

For promotions featuring customer rebates, documented policies and procedures provide proper guidelines to ensure consistency in the processing and quality control for all rebate program participants. All applications are reviewed as they are processed for verification of the documentation that the equipment meets program requirements.

Each application and its information are entered into a database that allows checking for duplicate applicants through an equipment serial number comparison. On an ongoing basis, 2-5% of all rebate applications are selected for a quality assurance review and/or follow-up telephone customer survey to verify the information on the application and to confirm that the rebate was received. In addition to the above, the Energy Efficient Product Program field representatives visit the participating storefronts to verify that Program products have been received and have been displayed properly according to program requirements. If necessary they will help unpack the products, and put them on display with the required program materials, as well as train sales staff about Program rebates and the energy savings a customer might expect from purchasing a Program product. Performance reports are provided to the program managers to assist in developing future promotions and selecting the most effective proposals.

Budget

A detailed budget for this program for the 2012-2013 18 month period is attached in Appendix B.

Goals and Energy Savings

Goals

Program goals are as follows:

- Achieve sales and distribution in excess of 5 million CFLs and 50,000 CFL and SSL fixtures in NJ in 2012 and for the 2013 extension period, achieve additional sales and distribution in excess of 1 million CFLs and 100,000 CFL and SSL fixtures in NJ.
- Provide at least 30,000 rebates for clothes washers;
- Remove at least 20,000 old, inefficient refrigerators and freezers from NJ residential homes:
- Provide at least 65,000 rebates for high efficiency set top boxes;
- Expand the upstream initiative to incorporate advanced power strips, refrigerators, and/or high efficiency clothes dryers;
- Provide CFL distribution and customer outreach through creative partners.

Energy Savings

Energy savings will be calculated consistent with the latest Board approved protocols. Please see Appendix C.

New Jersey's Clean Energy Program™ 2012-13 Existing Homes Program

NJ Home Performance with ENERGY STAR®

Program Description

Home Performance with ENERGY STAR (HPwES) is a national home performance improvement program developed by the Environmental Protection Agency (EPA) and the Department of Energy (DOE). HPwES helps qualified contractors offer comprehensive energy efficiency improvement packages for existing homes based on sound building science principles that produce predictable savings and improve energy efficiency, comfort, safety, and durability.

The New Jersey Home Performance with ENERGY STAR program (Program) was built on two parallel delivery strategies. Over the past several years, the Program has provided information, education, and incentives directly to customers to encourage them to undertake significant energy efficiency improvements to their homes. The Program also has provided contractors with the training and accreditation necessary to consistently achieve comprehensive energy savings in existing homes. The contractor recruitment and training element of the Program was designed to ensure an adequate supply of qualified contractors to meet the demand for program services created by the customer marketing and public education elements.

The Program encourages contractors (primarily insulation contractors, HVAC contractors, and remodelers) to pursue an integrated, whole house approach to energy efficiency and home improvement. Participating contractors must meet Building Performance Institute (BPI) accreditation requirements including a requirement that at least one staff member hold BPI certification and that at least two different certification types are held. BPI certifications are based on national standards that ensure that assessors have the skills required to identify and realize savings opportunities and that best practices are met.

The Program has significantly ramped up activities since its inception in 2008, when it served less than 200 homes. The Program has supported the development of a qualified and robust contractor network, contributing to local job growth and boosting local economies. During the 2013 extension period, the Program will serve nearly 2,000 homes in the HPwES Program through a combination of:

- Offering incentives to both customers and contractors;
- Streamlining and implementing automation of processes in order to reduce Program support costs, and to simplify the Program for contractors and customers, including allowing contractors to self-evaluate the energy savings and incentive qualifications and "Auto Proceed" with the Work Scope.

- Providing support to contractors for part of BPI training costs and sales training.
- Providing partial reimbursement for annual BPI accreditation fees to encourage contractors to participate in the program.
- Continuing to offer contractor training on the Program software and procedures.
- Applying Contractor Remediation Procedures as needed to manage contractors' performance to ensure customers receive contracted energy efficiency services based on BPI national standards;
- Reducing the percent of homes that require Quality Assurance inspections; and
- Continuing to effectively partner with NJ's investor owned utilities to leverage additional resources and offers.

Current Target Market / Eligibility

The Program is designed to serve existing New Jersey households across all income categories, but particularly the broad market not eligible for low-income program services. The Program targets existing one, two, three and four-family homes; either attached or detached, and served by an investor-owned utility. Through the use of SEP funding, if available in 2013, the Program will also be available to NJ residential oil, propane and non-investor owned electric customers, until that funding is expended. The Program will also continue to coordinate with the programs funded by investor-owned utilities.

Also, the EPA expanded the definition of buildings eligible to participate in HPwES programs nationally to include small multi-family buildings. In NJ, the target market for the multi-family component of the HPwES program is multi-family buildings which are three stories or less. NJ has many large developments consisting of low-rise multi-family buildings and some Program contractors have demonstrated the skills and capacity to serve this market.

Program Implementation

To initiate participation in the Program, a customer requests an assessment performed by a NJ HPwES registered, and Building Performance Institute (BPI) accredited and certified, contractor. In addition to checking for health and safety issues, the assessment includes recommendations for appropriate energy efficiency improvements relevant to the home. Assessors are trained to promote the installation of comprehensive energy efficiency improvement measures, which may be eligible for Program rebates and financing incentives based upon the total energy savings (TES) estimated for the recommended work scope.

Participating contractors must employ properly trained staff, and must allow inspection of work performed by the Program to ensure that all measures are properly installed and safety precautions are observed. Only contractor firms which are accredited by BPI, may participate in the program. These company accreditation and individual employee certification requirements provide assurance to both customers and the Program as to basic worker competence, that all cost-effective savings opportunities have been identified, and that any health and safety considerations are also included in the report of recommended actions. Participating contractors must guarantee all work, and abide by BPI standards governing health and safety, work quality, insurance coverage, customer service, and complaint resolution.

Program Incentives

Two types of incentives are offered by the NJ HPwES program to address both the demand and supply side of the Program participation equation:

- Incentives to encourage customer participation and promote energy savings
- Incentives to encourage contractor participation and deliver projects that provide energy savings, comfort, plus healthy and safe homes

Further, incentives are structured to promote comprehensive savings with the highest incentive offered for the greatest energy savings, as well as to accommodate customers who participate in other NJ energy efficiency programs. For example, it is possible for a customer to participate in *WARMA* dvantage and receive a rebate for installing a high efficiency furnace from that program. Such a customer then can enroll in HPwES for additional efficiency savings through thermal envelope work, for example. Since customers are free to pick and choose among the comprehensive work scope recommendations provided by the participating program contractor, the incentive structure is intended to reward customers who pursue the highest possible savings, and to reward contractors for promoting a comprehensive set of recommendations.

The basic tiered structure has been maintained as below.

- Tier 1: Energy audit only and no incentives
- Tier 2: at least 10% but less than 20% Total Energy Savings (TES)
- ➤ Tier 3, Level 1: at least 20% but less than 25% Total Energy Savings (TES)
- ➤ Tier 3, Level 2: at least 25% Total Energy Savings (TES)

The TES estimates will be determined by use of the Real Home Analyzer software tool. Regardless of Tier, BPI Accreditation requirements will and must be enforced, including prohibiting air sealing without first addressing relevant health/safety issues such as failing spillage/back draft testing, and requiring mechanical ventilation to ensure adequate indoor air quality to meet ASHRAE and BPI ventilation requirements.

The following table presents the incentive structure that was offered in 2012, which will continue throughout the 2013 extension period. These incentives are intended to promote increased program participation. The specifics of the incentives are further described in the notes which follow.

Table 8: NJ HPwES 2012-13 Incentives and Requirements

INCENTIVE	REQUIREMENTS	CUSTOMER INCENTIVE	CONTRACTOR INCENTIVE
TIER			
Tier 1	Energy audit only	No incentives	No incentives
Tier 2	Estimated total energy savings from all work must total at least 10% but less than 20%. Must install air sealing. May install insulation and may also install duct	For Single Family homes, cash rebate of 50% of the costs of the measures used to calculate TES up to \$2,000, and up to \$5,000 loan at 0% where a utility loan is unavailable;	Upon satisfactory project completion, including meeting program guidelines for quality work and addressing health/safety issues, a \$700 production incentive will be paid.
	sealing and duct insulation measures. Participants may also include water heater measures from the Eligible Measures List.	For eligible Multi-Family properties, cash rebate of 50% of the costs of the measures used to calculate TES up to \$500 per unit.	For multifamily projects, the contractors will be paid a \$50 production incentive per unit
Tier 3	Level 1. Estimated total energy savings from all work must total at least 20% but less than 25%. Must install at least two measures including air sealing from the Eligible Measures List.	For Single Family homes, cash rebate of 50% of the costs of the measures used to calculate TES up to \$4,000, and up to \$10,000 loan at 0% where utility loan unavailable; For eligible Multi-Family properties, cash rebate of 50% of the costs of the measures used to calculate	Upon satisfactory project completion, including meeting program guidelines for quality work and addressing health/safety issues, a \$700 production incentive will be paid. For multifamily projects, the contractors will be paid a \$50 production incentive per unit.
	Level 2. Estimated total energy savings from all work must total at least 25%. Must install at least two measures including air sealing from the Eligible Measures List.	TES up to \$1,000 per unit. For Single Family homes, cash rebate of 50% of the costs of the measures used to calculate TES up to \$5,000, and up to \$10,000 loan at 0% where utility loan unavailable	Upon satisfactory project completion, including meeting program guidelines for quality work and addressing health/safety issues, a \$700 production incentive will be paid.
	ivicasures List.	For eligible Multi-Family properties, cash rebate of 50% of the costs of the measures used to calculate TES up to \$1,500 per unit.	For multifamily projects, the contractors will be paid a \$50 production incentive per unit.

Table 8: NJ HPwES Incentives and Requirements Notes:

- 1. The Market Manager has been advised that NJ utilities may offer 0% loans or On Bill Repayment up to \$10,000 for Tier 3 projects and \$5,000 for Tier 2 projects to underwrite the non-rebated portion of the customer cost for HPwES jobs in their service territories. NJCEP will offer 0% loans for HPwES work for any customers where a utility loan program is not in place.
- 2. The Market Manager will coordinate with the Program Coordinator and the Office of Clean Energy to process and pay incentives from funds supplied by other sources as they may become available.
- 3. Appliances, lighting, doors, and windows are not measures eligible for Program incentives.
- 4. The measures used to calculate TES may also include health & safety measures and qualified accessories, as listed on the NJ HPwES Eligible Measures document, as a component to the installations of Eligible Measures.
- 5. Contractor support for cooperative advertising will continue to be available. The co-op advertisement plans and incentive structure will be developed and administered by the Market Manager marketing team. Details on the expanded co-op advertising plans and incentive structure can be found in Appendix A 2012-13 Residential and Renewable Marketing Plan
- 6. Projects will continue to have expiration dates. The contractor will need to re-submit projects to the program following the Auto Proceed process for projects not completed and submitted to the program prior to their expiration date, and will be eligible for the incentive levels available at the time of resubmittal.
- 7. The Contractor production incentive will be eliminated if the project fails an initial quality control inspection. In addition, the contractor will be locked out of the Auto Proceed process if project issues remain unresolved for more than 30-days from the time they are notified of the failed inspection. As soon as the issues are resolved, the contractor will be unlocked from the software. The elimination of the contractor incentive will not be applied to new contractors for their first ten inspections.
- 8. Incentives are payable only upon satisfactory project completion.

In addition, the above customer and contractor incentives, the Program will be offering additional contractor reimbursement and support for BPI accreditation annual fees and BPI training and sales trainings, as indicated below.

- 1. The Program will offer BPI annual accreditation reimbursements for all participating accredited contractors who have completed at least 10 projects during the 2013 extension period. The BPI accreditation reimbursement will be 25% of the annual BPI accreditation fee up to maximum of \$3,000, and will be processed upon presentation of the contractor's paid BPI accreditation invoice.
- 2. Training support will be available for the following types of trainings:
 - i. The program will support between a quarter and a third of the cost of BPI training (for example Building Analyst and Envelope) to encourage new and continuing contractor training, though NJCEP supported courses.

- ii. The Program will support sales training to help contractors learn how to best sell HPwES features and benefits to homeowners.
- iii. The Program will also continue to support Continuing Education requirement classes for contractors who already have BPI certification.

Multi-Family Buildings

The EPA has determined that small multi-family (MF) building developments may participate in HPwES. The NJ HPwES program defines eligibility as buildings that are:

- no more than three stories high,
- has single ownership,
- total building energy usage is accessible through individual metering of the units within the multifamily structure, or a master meter at the building (as opposed to sites with multiple buildings heated by a central heating plant),
- is made up of five or more units in a single building, or multiple buildings (each with five or more units), within a single geographic boundary and with a single property management structure.

Honeywell has coordinated with TRC, the Commercial and Industrial (C&I) Market Manager so that Multi-family facilities that do not meet these criteria fall into the C&I Program for Energy Efficient measures.

The Program will offer the following incentive structure for multifamily projects:

- Improvement packages showing a minimum of 10% but less than 20% estimated total building energy savings will receive a per unit incentive of \$500 not to exceed 50% of the costs of the measures used to calculate TES.
- Improvement packages showing a minimum of 20% but less than 25% estimated total building energy savings will receive a per unit incentive of \$1,000 not to exceed 50% of the costs of the measures used to calculate TES.
- Improvement packages showing 25% or greater estimated total building energy savings will receive a per unit incentive of \$1,500 not to exceed 50% of the costs of the measures used to calculate TES.

The total incentive amount for a multi-family project must not exceed 50% of the total costs of approved measures. If the total multi-family project incentive based on the above structure yields an amount greater than 50% of the costs of approved measures, the incentive amount offered will be lowered to the 50% maximum.

HPwES Program work scopes <u>must</u> consider a whole building approach to be approved. Individual units within a multi-family structure or development are not eligible for the program independently of the entire building or development; however, they may take advantage of other NJCEP offerings, such as the *WARM* and *COOL*Advantage programs.

Townhouses, as defined by the New Jersey Residential Code¹⁵, are considered single family homes, and as such the same incentive levels given to single family homes will apply to townhouses.

The Program will work with the contractor of a multi-family project to ensure proper project assessment and approval process. Multi-family buildings are to be addressed in accordance with the BPI Multi-family Building Standards. The Program will only approve such projects for contractors that have at least one staff member holding BPI Multi-family certification.

Other

- As noted, some NJ utilities are coordinating with the New Jersey Home Performance with ENERGY STAR Program to fund the 0% interest loan. The Market Manager will continue to work with the NJ utilities to leverage these and any other applicable utility incentives in 2012-13.
- For 2013, the Program will develop a pilot with the New Jersey Credit Union League (NJ CUL) to offer a NJ Credit Union 0% loan option. This loan option for HPwES work will be offered to any customers where a utility loan program is not in place. Nominal incentives will be provided by the NJ CUL from a portion of their administrative fee. These incentives would be issued to consumers to motivate them to gravitate towards loan products with more favorable terms to the program.
- Also in 2013, HPwES co-op marketing will be expanded to include co-op marketing support for participating lenders in addition to participating contractors.
- It is incumbent upon the Program to effectively evaluate new technologies as they become available. The Program has a new technology screening process, and as new technologies pass this initial screen, the HPwES program will develop pilot applications as budget allows and as they fit into the overall program strategy.
- Under Tier 3 of the Program, customers replacing heating and/or central cooling systems will be eligible for incentives on their new HVAC systems under the NJCEP HPwES Program; they may not apply for additional incentives from the

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¹⁵ NJ IRC R202: Townhouse: A single-family dwelling unit constructed in a group of three or more attached units in which each unit extends from foundation to roof and with open space on at least two sides

NJCEP HVAC program. Under Tier 2 of the Program, customers may receive HPwES incentives only for eligible building envelope and duct system energy efficiency measures and eligible hot water heaters; they may not apply for or receive water heater incentives from the NJCEP HVAC program.

Quality Control Provisions

It is very important that the integrity of the HPwES brand be protected. The standards for becoming an HPwES contractor are quite demanding. HPwES contractors must be able to offer service quality and comprehensiveness that unaccredited contractors cannot; otherwise contractors will not go through the training and quality assurance requirements of HPwES.

The Program will conduct Quality Assurance Inspections of at least 10% of all jobs completed. Typically, there is a 100% inspection rate for the first 10 jobs that each contractor performs, with the percentage dropping for subsequent jobs in inverse proportion to the level of contractor performance. These inspections guard against misuse of Program funds. If a job, or an important aspect of the job, fails, a Quality Assurance Inspection Report will be given to the contractor which details the necessary corrective action that must be taken. Once the corrective work is done, a Quality Assurance Inspection Report must be signed by the contractor and customer and sent to the Program, which may schedule a re-inspection to ensure compliance. Contractors that are not meeting Program standards will be subject to the Contractor Remediation Procedures which could include denial of access to Real Home Analyzer, removal from the Auto Proceed process and ultimately termination from the program. The Market Manager will continue to work with contractors to resolve inspection failures as quickly and reasonably as possible.

The program will continue to implement the "Contractor Remediation Procedures", which were approved on October 5, 2010, for all NJ Clean Energy Programs, and became effective on November 7, 2010.

As per the Board Order:

The Board believes that the programs require a certain level of rigor such that customers participating in the program have the confidence that the contractor they select is not a significant or consistent violator of program procedures. Further, the Board believes that the programs require procedures for the Market Managers to address issues related to contractor non-performance or in extreme cases fraud or theft....

The proposed procedures set out distinguish between different levels of infractions and the recommended actions are appropriately related to the level of the infraction.

The integration of these procedures, along with contractor incentives reductions for failed QA inspections, is expected to lower the overall percentage of projects that must receive an inspection from the Program, recognize and reward high performing contractors, and significantly reduce overall Program administration costs.

Budget

A detailed budget for this program during the 2012-2013 extension period is attached in Appendix B.

Goals and Energy Savings

Goals

The goals for 2012 for the HPwES Program were as follows: Single Family

- Tier 2: At least 1,150 customers will receive building envelope improvement packages that achieve at least 10% TES.
- Tier 3, level 1 and 2: At least 2,600 customers will receive improvement packages, such as air sealing, insulation and/or heating system replacements, that achieve at least 20% TES, and a portion of which will achieve at least 25% TES.

Multi-Family

- Tier 2: At least 320 multi-family units will receive building envelope improvement packages that achieve at least 10% TES.
- Tier 3, level 1: At least 240 multi-family units will receive improvement packages, such as air sealing, insulation and/or heating system replacements, that achieve at least 20% TES.
- Tier 3, level 2: At least 240 multi-family units will receive improvement packages, such as air sealing, insulation and/or heating system replacements, that achieve at least 25% TES.

The goals for the 2013 extension period are as follows: Single Family

- Tier 2: At least 100 customers will receive building envelope improvement packages that achieve at least 10% TES.
- Tier 3, level 1 and 2: At least 1,675 customers will receive improvement packages, such as air sealing, insulation and/or heating system replacements, that achieve at least 20% TES, and a portion of which will achieve at least 25% TES.

Multi-Family

- Tier 2: At least 50 multi-family units will receive building envelope improvement packages that achieve at least 10% TES.
- Tier 3, level 1: At least 150 multi-family units will receive improvement packages, such as air sealing, insulation and/or heating system replacements, that achieve at least 20% TES and a portion of which will achieve at least 25% TES.

Energy Savings

Energy savings will be calculated consistent with the latest Board approved protocols.

Please see Appendix C.

New Jersey's Clean Energy ProgramTM

2012-13 Renewable Energy Programs

Program Description

New Jersey's Clean Energy Program (NJCEP) offers incentives and market services to New Jersey electric utility customers investing in renewable electricity generation using solar photovoltaic (solar), wind and sustainable biopower resources. There are two programs in the NJCEP Renewable Energy portfolio for 2012-13.

1) SREC Registration Program (SRP): Provides registration for solar renewable energy certificates (SRECs) for solar projects, including both behind-the-meter and direct grid-supply projects connected to the New Jersey distribution system. Direct grid-supply project registrants must work with their EDC and PJM to provide a document to verify that the generating facility is interconnected to the electric distribution system in New Jersey.

2) Renewable Energy Incentive Program (REIP): Offers incentives and registration for renewable energy certificates (RECs) for customer-sited wind and biopower projects. Solar projects are not eligible for REIP upfront rebates.

Through the NJCEP program administrative services performed by the Market Manager on behalf of the Office of Clean Energy, the staff works on a daily basis to reduce and remove market barriers to the development of robust and self sustaining clean energy markets by providing incentives for eligible systems that offset a portion of the initial capital cost, making on site renewable energy generation more affordable and accessible.

The Market Manager also delivers a wide range of market development support services, including consumer education and outreach, inspections, and the facilitation of registration for renewable energy certificates. The market facilitation activities include 'upstream' market outreach and communications to help lay the foundation for long term market growth, including promoting best practices, building the supply base and technical infrastructure, defining and removing structural obstacles to project development, and promoting effective business networks between site hosts, developers, manufacturers and financiers.

SREC Registration Program (SRP) – Solar Projects

Overview of New Jersey's Solar Market

Despite continuing sluggishness in the overall economy, the solar market in New Jersey remained robust for both residential and non-residential markets. Through the first nine months of 2012, approximately 336 MW of new solar capacity was installed in New Jersey, surpassing the 305 MW of capacity installed in all of 2011.

As of September 30, 2012, the New Jersey installed solar capacity has exceeded 900 MW through over 18,000 projects with over 85% of the capacity delivered through the SREC Registration Program. This represents more than \$4.5 billion in project investments (30% of which was matched by federal dollars), that has propelled New Jersey's clean tech growth industry, created several thousand jobs, and enhanced New Jersey's image as a market leader. Among all 50 states, New Jersey is second only to California in the amount of solar capacity installed, although New Jersey surpassed California in the non-residential market installed capacity during the second quarter of 2011. In addition, the solar project pipeline remains strong with over 740 MW of project capacity that has been accepted by the NJCEP Market Manager.

During the first nine months of 2012, the Market Manager received 7,372 SRP registrations – an increase of nearly 14% over the 6,477 registrations received during the first nine months of 2011.

Program Description

In 2012-13, the focus of the SRP will be on sustaining the growth of New Jersey's solar markets while communicating accurate, objective information with respect to SREC prices.

The transition to electronic registration and processing and the ongoing requirement that all SRP projects require a revenue grade meter to measure the system output will allow for a more streamlined and automated registration submittal and acceptance process in 2012-13. These changes will allow the program to manage the robust application volumes, while reducing costs and improving the experience of program participants.

2012-13 Program Changes

In response to stakeholder feedback, market conditions, and policy developments, the Market Manager proposes a number of enhancements and changes in the 2012-13 Program Plan. These include:

- 1) The New Jersey Renewable Energy Manufacturing Incentive program (NJREMI), which was administered by the Market Manager and offered rebates to customers who purchased solar panels, inverters and racking systems from New Jersey manufacturers has closed. There were 95 projects that qualified for the NJ REMI incentive totaling approximately \$409,000. These projects have met all requirements contained in the Board approved 2012 Program Plans dated January 5, 2012 and they have been processed and paid.
- 2) Continue to process the growing volume of SREC Registration, and work towards using automation to reduce administrative fees associated with project applications. New registrations in the SRP will be required to be submitted via the online application procedure which is under development by the Market Manager. The online application portal will be utilized by a limited number of installers during the initial stages and then will be expanded to include all registrants. The Market Manager will implement remediation procedures utilizing the process established in the October 5, 2010 Board Order if installers violate program rules.
- 3) Improve outreach efforts by continuing to use the Solar Technical Working Group as a forum to address questions relating to rules, inspections and technical issues. For purposes of cost and convenience, meetings could be conducted as webinars or on a regional rather than statewide basis.
- 4) In order to improve assessments of project viability and reduce the number of registrations submitted for projects that may never be built, the Market Manager will require that, consistent with amendments to the Renewable Portfolio Standard at N.J.A.C. 14:8-2.4, approved by the Board on May 1, 2012 that became effective upon publication in the New Jersey Register on June 1, 2012, all SRP registrations must include a copy of one recent EDC bill for the host facility (for Net Metered projects only), the cost of equipment and installation, a site map, construction schedule and key elements of the signed, executed contract. It is not necessary to include the entire contract.
- 5) The Market Manager may conduct REC verification site visits upon written request from the OCE or PJM-GATS to verify the cause for high meter reads or system production reading anomalies. The Market Manager will submit written explanation of the findings to the OCE and PJM. Rebated projects that are still in the system will continue to be inspected at the 20% level and non-rebated projects at the 10% level. When adopted, the BPU's rule amendments will establish new paperwork requirements in both the Registration and Final As-Built packages that

carry over into 2012-13. Please refer to the Planned Program Implementation Activities section of this document for additional details.

- 6) Also toward consistency with the recent amendments to the Renewable Portfolio Standard at N.J.A.C. 14:8-2.4, the extension policy for SRP projects is refined to require only the documentation that supports the likely completion of the project. Please refer to the section entitled "Extension Policy for SRP Solar Projects".
- 7) N.J.S.A. 45:5A-2(d) states that solar PV systems are by definition electrical work and requires any person engaged in installing, erecting, or repairing such equipment to be an electrical contractor under the provisions of the Act. Starting with SRP paperwork received in 2012-13, the Market Manager will collect the name of the NJ electrical license holder and NJ license number on the SRP application in order to demonstrate that the contractor has a valid business permit and holds a non-expired license from the New Jersey Board of Electrical Contractors.

The following requirements are added to the SRP registration process based on the recent rule amendments:

- SREC registrations must be received no later than ten (10) business days after execution of the contract for purchase or installation of the photovoltaic panels to be used for the solar project (N.J.A.C. 14:8-2.4(c)).
- Registrants may remedy a project's lack of compliance with the above requirement by revising the SRP Registration packet and resubmitting it to the Market Manager.
- Construction on a solar project may not begin prior to the date of the SRP Acceptance Letter resulting from the revised registration resubmittal.
- All solar energy systems eligible to earn SRECs, regardless of size, must report system production based upon readings from a revenue-grade meter (RGM) that meets the American National Standards Institute (ANSI) Standard C12.1-2008.

Please refer to N.J.A.C. 14:8-2.4 for the full rule re-adoption and amendments, including penalties for non-compliance, and to the SRP Guidebook for complete and specific details on processes related to the Market Manager's implementation of these requirements.

On July 23, 2012, Governor Chris Christie signed legislation (P.L. 2012, Chapter 24) revising certain program requirements relating to the development of grid-supply projects on assessed farmland, capped landfills and brownfield sites; net metering aggregation for local governments and school districts; interconnection; and RPS and SACP levels. The

Market Manager is awaiting guidance from the Board on the implementation of these revisions, so that processes can be updated accordingly.

Target Markets and Eligibility

Eligible solar technology is defined as systems that utilize semi-conductor technologies to produce electricity directly from sunlight. All systems must meet program requirements regarding equipment certification, proper installation practices and compliance with program procedures and processes. Solar PV systems connected to the distribution system in New Jersey can participate in New Jersey's SRP Program.

Photovoltaic electric systems are well suited to any site with proper orientation, roof or land availability, and a minimum of shading obstacles. The technology is well established, and easy to install with almost no ongoing maintenance required. With its established and growing contractor base and innovative policy framework, New Jersey is well-positioned to continue as a national and global leader in the installation of customer-sited solar systems.

The solar market in New Jersey has now completely transitioned to a non-rebated, performance-based incentive structure. The combination of declining panel prices, more efficient installation techniques, federal tax incentives such as the Federal Investment Tax Credit (ITC) and depreciation, and the SREC market provide sufficient incentives to support solar project economics without the need for rebates.

Offerings and Customer Incentives

In 2012-13, there will be no upfront rebates available for solar projects. However, all solar generating facilities that are interconnected with an electric distribution system in New Jersey will continue to be eligible to generate NJ SRECs by registering in the SREC Registration Program (SRP).

SREC stands for Solar Renewable Energy Certificate and is a tradable certificate that represents all the clean energy benefits of electricity generated from a solar electric system. Each time a solar electric system generates 1,000kWh (1MWh) of electricity, an SREC is issued which can then be sold or traded separately from the power. The revenues from SREC generation can make it easier for individuals and businesses to finance and invest in clean, emission-free solar power.

The New Jersey SREC Registration Program (SRP) provides a means for SRECs to be created and verified. The Generation Attribute Tracking System (GATS) operated by PJM Environmental Information Services is used for the tracking and trading of SRECs and Class I and Class II RECs.

In 2012-13, the Market Manager will streamline and automate parts of the SREC registration process. A full listing of program administrative changes is detailed in the Planned Program Implementation section below.

REIP Rebate Program – Wind and Biopower Projects

Wind Program Description

New Jersey's small wind program experienced a difficult year in 2011, as two safety-related incidents early in the year led to a temporary hold on rebate processing activities for all approved projects and acceptance of new applications. The temporary hold was lifted by mid-year thus allowing previously approved projects to be completed. NREL was contracted to perform a forensic study on the two turbine failures, and is in the process of preparing its report.

The BPU has conducted stakeholder meetings while Staff and the Market Managers continue to research the consumer protections existing in other state wind incentive programs. Upon review of the NREL report and consideration of other information, the BPU will decide if and when the program will re-open to new applicants. If a decision is made to re-open the program, the BPU would conduct additional stakeholder meetings and then make a formal recommendation to the Board for approval at a subsequent agenda meeting.

Meanwhile, the program remains closed to new applications.

Biopower Program Description

The biopower market in New Jersey must be invigorated if we are to achieve the goal of 900 MW by 2021 that is referenced in the 2011 Draft Energy Master Plan (EMP). To achieve this goal, the Market Manager intends to align its program efforts and incentives with recommendations from several reports and market assessments performed in the past.

A 2008 Summit Blue Consulting LLC market assessment report to the BPU called for "an increased focus on non-solar project development" that utilized "targeted outreach and incentives" to trigger growth in the market. As the report points out, biopower development has been hampered by several factors. These include high initial costs; siting and permitting issues made all the more difficult by a not-in-my-backyard culture; and lack of feedstock security. Adding to these challenges is a biopower industry that is heterogeneous, offering a variety of technologies (anaerobic digestion, pyrolysis, gasification); feedstocks (municipal solid waste, wood, manure and agricultural crops); and types of energy produced (electricity, thermal energy and transportation fuels). The Renewable Energy Incentive Program (REIP) is focused exclusively on motivating power production, with an incentive option for combined heat and power (CHP).

Although the Market Manager does not have the ability to remedy some of the barriers to increased biopower development (such as siting and permitting), it can act as a facilitator with the parties that may be able to take action. For example, the Market Manager has already initiated discussions with officials at the DEP to develop a list of certified "sustainable biomass" feedstocks and to address issues related to the SOTA (state of the art) determinations required for biopower projects. Overcoming these barriers requires a greater role for education and outreach in the 2012-13 program plans and budget than in previously proposed Compliance Filings.

2012-13 Biopower Program Changes

A report issued by the subcommittee appointed by the BPU to examine biopower issues in the Energy Master Plan ("Biomass Resources for Producing Renewable Power and Fuels in the State of New Jersey and Incentives to Promote their Development", dated September 26, 2011) stated that "current incentives are ineffective when it comes to stimulating the development of the biomass-to-energy sector" and also noted that Class I RECs were ineffective because of their low value. In view of this, the Market Manager can align itself with the subcommittee's recommendations by taking steps to ensure that the incentives provided through the REIP are more effective in stimulating the biopower market. To that end:

- The REIP incentive structure for 2012-13 has been revised to offer higher rebates than in previous years; to reduce the number of tiers within the structure while still recognizing the need to provide higher incentive to projects that cannot benefit from economies of scale; and coordinating the incentives for biopower CHP with those for natural gas-powered CHP offered in a different NJCEP program for commercial and industrial stand alone CHP.
- In an effort to encourage the development of CHP over conventional power-only generation, the incentive differential between power-only and CHP has been widened.
- In addition, applicants for REIP biopower incentives will have 18 months from the date of the approval letter to complete their project.
- In placing greater emphasis on market development in biopower, the Market Manager will conduct outreach activities to high potential customers, project developers and equipment manufacturers through a series of geographically targeted meetings and workshops.
- The Biopower Working Group will be reconvened and meetings will resume on a regular basis.
- The Market Manager will also coordinate existing staff resources in partnership with the Biopower Working Group, the EMP subcommittee on biomass, and Rutgers to study specific issues outlined in the EMP subcommittee report (e.g., conducting an inventory of industrial waste; ascertaining the highest and best use New Jersey's feedstocks, etc.) and to prepare a specific, focused re-assessment of New Jersey's biopower market potential that will serve to update and complement the 2007 Rutgers study, "Assessment for Biomass Potential in New Jersey."

Biopower Target Markets and Eligibility

Although a 2007 Rutgers study titled "Assessment for Biomass Potential in New Jersey" stated that biomass could provide up to 9% of New Jersey's electric needs, it is clear that this potential will not be fully realized without a comprehensive effort to overcome the economic and regulatory barriers to biopower development. Greater resources are proposed to be directed toward outreach efforts, with the Market Manager taking an active role in bringing together customers in high-potential industries with equipment manufacturers, project developers, engineers, the Department of Environmental Protection (DEP) and academia. High-potential industries include those which generate large amounts of waste and have high on-site electric (and thermal, for CHP applications) demand, such as:

Target Market	Potential Technologies					
Food processing facilities	Anaerobic digestion or gasification of organic waste					
Wastewater treatment plants	Anaerobic digestion of wastewater					
Dairy farms	Anaerobic digestion of cow manure					
Hospitals and healthcare	Gasification of food and medical waste					
facilities						
Hotels	Anaerobic digestion or gasification of food waste					
Colleges and universities	Digestion/gasification/pyrolysis of food and other					
	waste					
Military installations	Digestion/gasification/pyrolysis of food and other					
	waste					
Breweries and wineries	Anaerobic digestion of fermentation wastes					

Because biomass is generally a bulky, low-value commodity that is difficult and costly to transport, the on-site use of the biomass for power generation is economically preferable to transporting it to a centralized facility. However, centralized facilities will play a role in large-scale biopower projects that require the importation of feedstocks (such as municipal solid waste) from multiple sources.

To be eligible for the REIP incentive, biopower systems must be sized equal to or less than estimated annual onsite electric use. The incentive is capped at 1 MW AC of rated capacity. In addition, REIP incentives are contingent upon the applicant meeting all other program requirements, including but not limited to compliance with the host EDC's interconnection requirements and compliance with all applicable local, state and federal laws, permit requirements and regulations.

Biopower systems are also eligible for Class 1 RECs.

Biopower Offerings and Customer Incentives

In 2012-13, the biopower incentive structure will be simplified and adjusted to reflect the emphasis placed on both biopower itself and on CHP technology. Incentives will continue to be offered for power generation only, but at a lower level than 2011. An enhanced incentive will now be offered for CHP in an effort to steer customers toward that technology, and to represent a premium over the incentive available for both poweronly generation and conventional natural gas-fired CHP under the commercial and industrial energy efficiency component of the NJCEP. As per existing REIP guidelines, all projects – whether power generation only or CHP – must be net metered and must not generate power in excess of the host facility's annual consumption. Projects capable of supplying power that exceeds the limits imposed by the Board's Net Metering and Interconnection regulations will be steered toward the Office of Clean Energy's Grid Supply Solicitation. In addition, applicants for the REIP incentives outlined below will have 18 months from the date of their approval letter to complete their project. REIP biomass projects will be inspected at a 100% inspection rate to ensure that the equipment described in the paperwork is actually installed at the site.

2012-13 REIP Biopower Incentive Schedule for Power Generation Only

Power Only Incentives				
Watts \$ Per Watt				
First 500,000	\$2.00			
Next 500,000	\$1.00			

For example, a 600,000 watt system would receive a rebate of \$1.1 million (500,000 watts x \$2.00 = \$1 million plus 100,000 watts x \$1.00 = \$100,000). Although there will be no limit on the size of the system itself, the REIP incentive will continue to be capped at the dollar level equal to 1 MW or 30% of the installed cost, whichever is less, up to a maximum of \$1,500,000. Installed costs include all documented capital costs to supply and operate the system including feedstock collection, fuel conversion technology, storage, refining, power generation, and monitoring systems. In situations where power generation units are being added to existing biomass-producing systems (i.e., anaerobic digesters), incentive payments will not be made on the value of any existing facilities, but will be applied only to the cost of new equipment.

It should be noted that the above schedule applies to projects which seek to generate onsite power only (i.e., proposing to connect behind-the-meter in accordance with the BPU's net metering and interconnection regulations).

Projects which seek to generate combined heat and power (CHP) will be eligible for an additional incentive defined in the section below. The 2012-13 incentive structure has been simplified from 2011 and adjusted to reflect both the economies of scale inherent in

larger projects and the incentives available under a separate NJCEP commercial stand alone program for non-renewable CHP.

2012-13 REIP Biopower Incentive Schedule for Combined Heat and Power

Combined Heat & Power (CHP) Incentive					
Watts	\$ per Watt				
First 500,000	\$3.00				
Next 500,000	\$2.00				

For example, a 600,000 watt system would receive a rebate of \$1.7 million (500,000 watts x \$3.00 = \$1.5 million plus 100,000 watts x \$2.00 = \$200,000). As with the power-only incentives, there will be no limit on the size of the system itself, as long as it is net metered and does not exceed the annual electric consumption of the host site. However, overall incentives for CHP projects will be capped at the lesser of 40% of project costs or the per-watt incentive calculated according the schedule above, up to a maximum of \$2,500,000. The incremental costs associated with heat recovery will be eligible for inclusion in the calculation. However, the value of any existing biomass-producing systems (i.e., anaerobic digesters) to which CHP equipment is being added will not be eligible for inclusion in calculating the total project incentive. As with power generation only, incentive payments will not be made on the value of any existing facilities but will be applied only to the cost of new CHP equipment.

Any biopower project applying for CHP incentives must meet all eligibility requirements as defined by the NJCEP for a CHP program, which includes an annual system efficiency of at least 60%, based on total energy input and total utilized energy output.

The Market Managers will refer customers to the CHP program that best suits the customer needs; whether that be natural gas powered CHP (Commercial and Industrial Energy Efficiency Market Manager) or biopowered CHP (Renewable Energy Market Manager).

Rebate payments will continue to be made for all biopower projects on the existing basis of 100% payment upon project completion.

Biopower Feasibility Studies

The Feasibility Study Incentive is designed to promote development of customer sited sustainable biopower projects by offering an incentive during the feasibility phase of the project. A feasibility study is a compilation of analytical tools and assessments that assist

in determining the viability of a project. The incentive will provide financial support for sound engineering, financial, and legal analysis of projects to help improve the likelihood of the systems being built. It will also provide an opportunity for companies interested in pursuing projects with wind and biopower technologies to evaluate the feasibility of the projects without incurring the entire financial burden. The study shall entail a comprehensive analysis that provides the necessary information to determine if a development project is technically, economically, and legally viable to allow the customer to make an informed "Go" or "No-Go" decision. A detailed outline of data required in the study has been developed to ensure consistency of formats and thoroughness of the study documentation.

The Feasibility Study Incentive is available to all New Jersey non-residential market segments that contribute to the Societal Benefit Charge (SBC) through the utility bill. Only behind the meter / net metered projects are eligible. The system(s) proposed must satisfy the current technical and program requirements as defined by the existing REIP program for biopower equipment. The anticipated system size must be greater than or equal to 100 kW as justified through current 12 months historical energy consumption. All feasibility studies must be stamped by a licensed professional engineer. The size of the incentive awards will be determined by the expected size of the project. The NJCEP will pay up to 50% of the cost of the feasibility study not to exceed \$50,000. The incentive payment will be paid in two equal installments. The first incentive payment will occur after completion of the feasibility study, and the second incentive payment will occur only if the wind or biopower project that was studied is completed, and will be paid after the installation is complete.

In 2012-13, the incentive structure for biopower feasibility studies is being simplified and made consistent with the project incentive structure per the chart below:

2012-	13	Feacibility	v Study	Incentive	Structure
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Expected Project Size	Incentive Award Range
100,000 – 500,000 watts	50% of the cost of the feasibility study or \$25,000, whichever is less.
501,000 – 1,000,000 watts	50% of the cost of the feasibility study or \$50,000, whichever is less.

To be eligible for the incentive, an applicant must submit an application packet to the REIP Program to request approval for a Feasibility Study Incentive. This packet will include the following:

i. Current REIP Application Form

- **ii. Applicant Prequalification**: All applicants must demonstrate that the customer has been prequalified and informed about the steps that are involved in developing a wind energy or sustainable biopower project. Prequalification may include:
 - **a.** A statement of the Applicant's goals for the project.
 - **b.** Standard financial underwriting requirements such as a credit check, borrowing capacity, budgeting and cash flow analysis.
 - **c.** Annual energy usage and how this matches up with the typical turbine or biopower generator's energy output.
 - **d.** Expectations on the customer's involvement in permitting, installation and maintenance.
 - **e.** For biopower projects, the anticipated sustainable fuel source or feedstock.
- **iii. Site Prequalification**: All applicants must demonstrate that the site has been prequalified by identifying basic information about:
 - **a.** The property's size and distances to abutters
 - **b.** The site's orientation
 - **c.** The utility territory
 - **d.** For biopower systems indicate roadway or rail access for feedstock delivery and demonstrate whether traffic impact studies may be required; indicate whether the New Jersey Department of Environmental Protection Air Quality Permitting Program testing and/or permitting may be required and included in the study.
 - e. Known zoning requirements
- **iv.** Letter of Commitment: This letter should be signed by both the customer and the prime contractor who will be completing the feasibility study, and include the following:
 - **a.** The price of the study
 - **b.** An outline of the deliverables included in the price
 - 1. This will need to match the Feasibility Study Outline document published on the feasibility study pages on www.njcleanenergy.com
 - **c.** A timetable that shows the feasibility study will be completed within six months.
- **v. Team Qualifications:** Each application must include the qualifications of the development and feasibility study team.

Applications that meet threshold eligibility requirements will qualify for the Feasibility Study Incentives. However if demand for studies exceeds the funding available, applications will be subject to a review by an evaluation committee. The projects will be ranked by a committee of experts, without conflict. Final awards will be determined based on indicators including, but not limited to:

- Scored reviews by the evaluation committee
- Funding availability
- Committee rankings
- Award recipient diversity (individual, nonprofit, profit, etc)
- Total amount of disbursement

Once the project is approved, a letter stating this and the terms and conditions will be mailed to the applicant and the installer. The completed feasibility study will need to be submitted to the NJCEP market manager within six months of the date of the approval letter. Upon acceptance by the NJCEP, if the study is deemed complete, the processing team will set up payment for the first half of the incentive, and the completed study will be posted on the NJCEP website.

Feasibility studies will be approved for the full amount of the financial incentive for which they are eligible (i.e., the lesser of 50% of the cost of the feasibility study or \$25,000 for projects of 100,000 to 500,000 watts and \$50,000 for projects of 501,000 to 1,000,000 watts). The total incentive payment made may not exceed the amount originally approved, although the payment may be reduced if the final cost of the feasibility study is below the original estimate.

Payment of the second half of the feasibility study incentive will be made with the REIP rebate only upon completion of the studied project. If the project is not completed, it will not be eligible for the second feasibility study payment. If a project is found to be feasible, an REIP Application must be submitted within 6 months of the payment date of the first half of the feasibility study incentive in order to qualify for the second half of the payment. The project itself must then be completed within 18 months from the date of the REIP commitment letter to remain eligible for the second payment. Any extensions granted to the project will be considered as extensions to the eligibility period for the second feasibility study payment. In the event that REIP incentives are not available at the time of submittal of the REIP project application due to budget considerations, the second payment of the feasibility study will remain contingent on completion of the project.

Any proprietary information submitted with the feasibility study must comply with the NJ Open Public Records Act (OPRA). The feasibility study information that is not protected by OPRA, will become public information. The NJCEP will institute a biopower technical work group made up of interested stakeholders that would review the results of the studies to provide input and justification for future program changes and enhancements.

REIP Program - Solar Projects

The REIP program was closed to new solar applications in 2010. However, the Market Manager will continue to process the existing applications. Please refer to the sections below on Planned Program Implementation Activities and Quality Control/Quality Assurance Provisions for discussions on the ongoing processing and inspections for all REIP wind, biopower and solar projects.

Planned Program Implementation Activities for 2012-13

Program Priorities

The Renewable Energy Programs will have the following areas of focus in 2012-13:

- 1) Sustain the growth of New Jersey's solar markets, while communicating accurate and objective information on SREC prices.
- 2) Manage internal resources to redirect efforts toward market development activities that are complimentary to NJCEP objectives and Energy Master Plan goals. Focus market development efforts on onshore wind and biopower.
- 3) Wind down all rebate programs by managing the carryover projects from CORE and solar REIP.
- 4) Manage the increased volumes of SRP projects by focusing towards automating the registration process.

The Market Manager may conduct site visits to verify the installation of ANSI-C12 revenue grade output meters on solar projects if requested by OCE. Rebated projects that are still in the system will continue to be inspected at the 20% level and perform on site verification for non-rebated projects at the 10% level.

To reduce administrative costs and improve program participant experience and turnaround time, the 2012-13 SRP registration process will be automated. In 2012-13 the Market Manager will implement and launch the changes summarized below:

For New SRP Registrations Received Beginning January 1, 2012

The rules governing new SRP Registrations may be referenced at N.J.A.C. 14:8-2.4. A complete description of the requirements for new SRP Registrations may be found in the SRP Guidebook, which is available on the NJCEP website.

Final As-Built Paperwork for all SRP Projects Beginning on January 1, 2012

The rules governing the submittal of Final As-Built paperwork may be referenced at N.J.A.C. 14:8-2.4. A complete description of the requirements for Final As-Built paperwork may be found in the SRP Guidebook, which is available on the NJCEP website.

Final As-Built Paperwork for all REIP and CORE Rebate Projects Beginning on January 1, 2012

Requirements for submitting Final As-Built paperwork may be found in the respective REIP and CORE Guidebooks, which are available on the NJCEP website.

Extension Policy for Solar CORE and REIP Projects

Consistent with the Board Order resulting from the Board Agenda meeting on 6/15/11, Item 8C, effective on June 20, 2011, the Market Manager was authorized to grant extensions for CORE and REIP projects:

Projects that have not received an extension prior to June 20, 2011 may be eligible for only one extension.

Projects less than or equal to 10.0 kW will be eligible for a four month extension and projects greater than 10.0 kW will be eligible for a six month extension.

Projects greater than 10.0 kW that have already received a first extension may be eligible for one additional extension.

If the project is not completed within this second extension period, no additional extensions will be granted by the Market Manager.

The Market Manager will consider extension requests in the two cases described above only if the requirements for an extension are satisfied, and where the delay was unavoidable and unforeseeable at the time of the rebate application.

Extension Policy for SRP Projects

A complete description of the extension policy for SRP projects may be found in the SRP Guidebook, which is available on the NJCEP website.

Extension Policy for ESFI (if applicable)

• For those projects that entered into a valid SREC Purchase and Sale Agreement (PSA) with their EDC, the expiration date for both the SRP registration and the ESFI incentive (if applicable) will be adjusted to coincide with the expiration date of the SREC PSA. If the PSA expiration date has been extended by the EDC in accordance with the Board Order dated March 12, 2012 in docket numbers EO08100875, EO08090840 and EO09020097 then the expiration date for both the SRP registration and the ESFI incentive (if applicable) will be adjusted to coincide with the new expiration date of the SREC PSA. If the SREC Registration Program requirements are not met by the expiration date of the original PSA or the extended PSA

expiration date (if granted by the EDC) then the ESFI incentive eligibility will terminate.

• SRP registrations that receive an extension when their PSA is extended by the EDC as described above are not eligible for an additional extension through the Market Manager.

Extension Policy for Approved REIP Wind Systems

Staff is proposing modifications to the current extension policy for all wind projects.

Projects that have not received an extension but will be expiring prior to the opening of the 2012-13 REIP for wind systems may be eligible for only one extension and must provide documentation to demonstrate the following items:

- a. Engineering and design work has been completed.
- b. Construction permits have been approved by the authority having jurisdiction (where applicable).
- c. Project materials including the tower, turbine and inverters are on site.

Projects that meet all requirements for an extension may be granted an extension from the original project expiration date as determined by the size of the project. Projects less than or equal to 10.0 kW will be eligible for a 4 month extension and projects greater than 10.0 kW will be eligible for a 6 month extension.

The consumer protection measures in discussion for the 2012-13 REIP program wind systems will not apply to projects approved in previous programs. Once the 2012-13 REIP program for wind systems is accepting applications, no extensions will be granted for projects under the previous rebate programs. Any project with an existing commitment that does not complete within its commitment length can submit a new application under the improved rebate design to ensure that all projects and program participants enjoy the protections of the proposed program design.

Other Program Services

In addition to incentives, the Market Managers will continue to offer the following additional services to stimulate interest in renewable energy projects, improve the technical quality and performance associated with installations, improve market transparency, build the NJ renewable community, support the development of new policies which facilitate long term growth, and promote New Jersey and its clean energy efforts to broader national audiences.

- 1) Provide inbound call center to educate market on the New Jersey market and programs, and to provide customer support to installers and project owners on project status, and issues troubleshooting.
- 2) Facilitate industry workgroups, including the Renewable Energy Committee meetings, the small wind working group, the solar technical workgroup, and the biopower working group.
- 3) Support BPU marketing efforts in providing quick response to support media inquiries, and ad hoc requests for market statistics.
- 4) Expand outreach efforts to promote wind and biopower markets, including speaking engagement and presentations. The Market Manager will also work with the biopower work group to better understand the statewide market potential of biopower.
- 5) Monitor policy development processes and inform the market of key outstanding questions and decisions (e.g. new RPS levels, net metering, Community Energy) and translate new policies into program operational procedures as required.
- 6) Provide timely and accurate market information on past, current, and projected renewable energy project development with respect to the fulfillment of New Jersey RPS obligations: number of projected REC and SREC requirements in each year, number of new certificates created and traded, and retired over time, REC and SREC trading prices and volumes, and the project pipeline based on SREC registrations and incentive applications and approvals. Ongoing analysis and regular reporting on market activity and trends will enhance market transparency, and ready access to data will help create an efficient market for Renewable Energy Certificates and should lower the ultimate costs for compliance with the RPS requirements.
- 7) Provide information to increase awareness of renewable technologies and promote best practices. Focus in person trainings on market development in the financial services industry, and for wind and biopower projects.

Quality Control / Quality Assurance Provisions

All renewable energy systems facilitated through the CORE, REIP and SRP programs must be installed in accordance with program equipment requirements, program performance requirements, manufacturer specifications, and provisions of the National Electrical Code (NEC). The Installer is required to have a Home Improvement Contractor (HIC) license and/or an Electrical Contractor License for residential applications.

Quality Control (QC) serves as a check to ensure specific parameters of a renewable energy installation have been achieved. Quality Assurance (QA) defines processes that ensure quality standards using efficient and cost effective mechanisms.

The QA protocol requires greater diligence on the part of the "in-office" processing team to ensure the "Final As-Built" project information submitted as part of the final application paperwork is complete, correct and in compliance with all program requirements. This review process is critical for the success of the QA program, which complements the direct inspection QC process to ensure program compliance.

Inspections will be limited to rebated projects only, and will include the following steps:

- Collect solar panel make and model information
- Collect inverter make and model information
- Verify inverter operation & record output reading
- Verify the existence of a revenue grade meter for the system output & obtain a reading
- Verify panel tilt and orientation
- Perform rooftop inspection

Inspections tasks performed by the Market Manager will no longer include calculation of estimated annual production, evaluation of manufacturers' specifications, performance of on-site shading evaluation, or performing string sizing evaluation. However, the Market Manager at its option may perform any of these tasks if there appears to be a discrepancy with what was submitted on the Final As-built paper work.

For non-rebated projects, on-site verifications will involve a more limited scope of work including:

- Collecting inverter make and model information
- Verifying inverter operation and recording output reading
- Verifying the revenue grade meter and obtaining a reading
- An estimation approach to panel tilt and orientation versus the more precise measurement approach.

The Market Manager staff will continue to randomly select and review 25% of the projects that receive an inspection waiver to perform a more in depth paperwork review (review of "Final As-Built" information, including PV watts, shading analysis, photos, etc.) while all other applications will be reviewed only for panel count and manufacturers information.

In putting greater reliance on the QA model and more reliance on an honor system in the industry, it should be recognized that a layer of consumer protection may be sacrificed, and that despite best efforts, the chances of incorrect installation data may increase.

Negative publicity which may result from the lack of oversight may ultimately damage the reputation of stakeholders in the industry. With increased reliance on contractor self-reporting, the Board granted the Market Manager the authority to implement remediation procedures against contractors who willingly and consistently violate program rules or misrepresent information.

Budget

Honeywell Renewable Energy Incentive Program (REIP) Budget (January 1, 2012 – June 30, 2013)

The total REIP 18 month budget for 2012-13 is \$23.074 Million. This includes carry over commitments from prior years plus incentive funds available for new commitments and the 2012-13 Market Manager administrative fees. A detailed budget for the 2012-13 Honeywell Renewable Energy programs is attached in Appendix B.

Goals and Renewable Generation

The REIP program supports the goals outlined in the New Jersey Energy Master Plan, which defines the following installed capacity goals for 2021 for renewable technologies:

- 2,120 MW Solar
- 200 MW Onshore Wind
- 900 MW Biopower

In 2012-13, the NJCEP renewable energy programs support the goals outlined in New Jersey's Renewable Energy Portfolio Standards (N.J.A.C. 14:8-2):

RPS Requirements for 2012-13

Energy Year	Solar Electric	Class I Renewable Energy	Class II Renewable Energy
June 1, 2011-May 31, 2012	442 GWH	6.320%	2.5%
June 1, 2012-May 31, 2013	596 GWH	7.143%	2.5%

Appendix A: 2012-2013 Residential and Renewable Marketing Plan

Executive Summary

The Honeywell Market Manager Team has accounted for modifications to 2011 plans that address actions to help promote program participation and awareness. While significant budgetary reductions were made in 2011 to address overhead, staffing, and administrative costs, key actions for the 2012-2013 18 month period will include:

- Conduct cost-effective lead generation; funnel consumers into the appropriate programs through the NJCEP website to help guide customers into the appropriate programs.
- Expanded co-op advertising program to include marketing support for participating HPwES lenders in addition to participating contractors and builders that will include direct mail and print templates.
- Support municipalities to drive residential program participation; promote local involvement with key program partners through printed materials; target opportunities with the widest and most relevant audiences.

To support *New Jersey's Clean Energy Program* (NJCEP), the program staff is planning a 2012 – 2013 marketing and communications program to:

- 1. Maximize energy savings in the residential sector for new and existing homes.
- 2. Integrate and cross-promote residential energy efficiency and renewable energy services, as well as C&I services (working with TRC), offered by *New Jersey's Clean Energy Program* and the New Jersey Board of Public Utilities.
- 3. Increase awareness and participation by New Jersey residents in current and future energy efficiency and renewable energy offerings.
- 4. Use an integrated communications program that includes broad based customer education and public relations to effectively communicate a "whole house" approach to maximize energy savings.
- 5. Work with utilities, regional and national agencies; e.g., EPA, DOE, local and national stakeholders, and trade allies, including manufacturers and distributors, to cross-promote and market services where applicable.
- 6. Expand on successful "testimonials" campaign in advertising and public relations outreach to showcase New Jersey residents and businesses that are benefiting and prospering from *New Jersey's Clean Energy Program*.
- 7. Help increase workforce development and economic growth opportunities in the energy efficiency and renewable energy industries.

8. Demonstrate the value of *New Jersey's Clean Energy Program* to combat rising energy prices and to help mitigate climate change.

Key Creative and Communications Elements

- 1. Continue to identify and enlist New Jersey residents that are successfully participating in the programs.
- 2. Further engage BPU Commissioners to promote *New Jersey's Clean Energy Program*. Promote each of the Commissioners as experts and champions for the different programs by engaging them in events and community opportunities to increase program participation.
- 3. Revitalize retail stores with *New Jersey's Clean Energy Program* information, positioning the state as a consumer resource for greater savings through energy efficiency and renewable programs.
- 4. Leverage utility communications with New Jersey residents through newsletters, bill messaging, web linkage, and other community outreach when available.
- 5. Continue to enhance the web site with relevant content, including success stories and resources that encourage action by New Jersey residents and businesses.
- 6. Leverage call center activities to increase awareness and participation.

Summary of Scope of Work

Below are the expectations of New Jersey's Board of Public Utilities for the Honeywell Market Manager marketing and communications team to conduct and produce as part of the marketing and communications program.

Marketing/Advertising Campaigns

- Expanded co-op advertising across energy efficiency programs (HVAC, RNC, and HPwES) to include additional media tactics (TV, radio, web) and pre-designed print and direct mail templates for contractor use.
- Include tactics to promote new RNC tier, *ENERGY*Efficient Homes.
- Approval to be provided on Energy Minute Radio campaign.
- Plan development to promote programs served by Honeywell Market Manager team.
- Technical review with Honeywell Market Manager team prior to review and approval by BPU.
- Inclusion of NJCEP and BPU brands in all materials.
- Inclusion of utility-managed *Comfort Partners* program offering as part of a larger message on energy efficiency for low-income residents, incorporating the utilities' approval of proper messaging.

• Co-op advertising will include marketing support for participating lenders in the HPwES program addition to participating contractors and builders in HPwES, HVAC and RNC.

As part of the planning process, specific tactics and deliverables have been forecasted for the 2012-2013 variable marketing budget. Implementation of these materials will be produced in accordance with the BPU to help drive program participation. Details of these plans are broken out by program:

Energy Efficiency

New Jersey ENERGY STAR (RNC)

- o Updates to brochures; consumer, contractor
- o Summary program detail in updated NJCEP overview piece
- o Updating existing fact sheet; if needed
- o Create one existing case study/ white paper; as needed
- o Updates to existing signage (lawn signs & museum boards; as needed)
- o Update/ maintenance of forms (TBD)
- o Small variable reserve allocated for program presentation/ event materials
- o Small variable reserve allocated for educational workshops
- o Minor variable spend allocated for public relations, trade display & equipment maintenance, and awards & photography
- Small reserve allocated in variable budget for contingency/ special requests
- o New RNC tier:
 - Contractor brochure
 - Consumer brochure
 - Contractor fact sheet
 - Consumer fact sheet

ENERGY STAR Products

- Web banner
- o Updates to brochures/applications
- o Summary program detail in updated NJCEP overview piece
- o Point of purchase displays
- Minor variable spend allocated for public relations, and trade display & equipment maintenance
- o Updates to clothes washer brochure
- o Small reserve allocated in variable budget for contingency/ special requests

HVAC

o Web banners (two)

- o Updates to brochures; *Cool*Advantage, *Warm*Advantage (home heating and water heating)
- Updates to Warm/ Cool Advantage applications (five total)
- o Minor variable spend allocated for public relations, trade display & equipment maintenance, and awards & photography
- o Small reserve allocated in variable budget for contingency/ special requests

Home Performance with ENERGY STAR (HPWES)

- Web banner
- o Updates to brochures; consumer, contractor, Spanish consumer brochure
- o Summary program detail in updated NJCEP overview piece
- o Updating two existing fact sheets; if needed
- o Creation of one new case study/ white paper
- o Minor variable spend allocated for public relations, trade display & equipment maintenance, and awards & photography
- o Small reserve allocated in variable budget for contingency/ special requests

Renewables Program

- o Ongoing marketing program support and public relations for key milestones, including press release development and announcements
- o Maintenance of updates to critical brochures for literature library; minimal print quantities
- o Summary program detail in updated NJCEP Overview piece
- o Continued maintenance of program detail on Renewables web pages on the NJCEP website

Event Management & Support

The Market Manager team will continue to define and prioritize events in cooperation with the BPU. The continued use of stock presentations including Energy Efficiency and Renewables PowerPoint presentation, as well as corresponding talking points will be updated quarterly for Commissioners and aids to tailor to their specific speaking needs. For the 2012-2013 plan, the process for selection will continue to evolve with the BPU based on mutually agreed upon criteria for cost efficiency and the best use of BPU personnel and Market Manager resources.

- Events and media support will be focused on generating program participation
- Focus resources on key agreed upon events

- Select conferences and speaking engagements based on program participation levels
- Partner with BPU staff and program team to ensure event and speaking engagement attendance is in sync with program goals
- Utilization of stock presentations; to be updated quarterly
- Press releases for program specific announcements and updates
- Limited press engagements; eliminating ceremonial events, ribbon cuttings, etc. that do not effectively promote the program
- Reduced media outreach
- All costs related to approved trade shows/events and sponsorships specifically identified in the following table for the 2012 2013 Marketing Plan are included in the fixed marketing budget. (See events summary.)

Media Events

Event Selection and Implementation

- Select opportunities to plan events in conjunction with program managers and BPU to highlight significant program accomplishments.
- Once opportunities are selected and approved by BPU, contact relevant organizations to initiate planning of events.
- Coordinate with BPU to select appropriate Commissioner or BPU representative.
- Develop project background information for Commissioners for speaking engagements, along with briefing memos which include event logistics, such as event agenda, driving directions, project statistics, etc.
- Partner with BPU for media outreach to ensure press coverage of programs, utilizing the Commissioners as an additional hook (BPU will confirm when media outreach for specific events will be conducted by the BPU communications team).
- Attend program press events with Commissioner to ensure coverage of program and assist Commissioner.

Given the continued requests for events anticipated throughout the 2012 - 2013 plan, the Honeywell Market Manager team will work with the BPU to prioritize events initiated and managed by the team. Suggestions for these events should be presented to the BPU Marketing Administrator and the Marketing/Communications team for evaluation as far in advance as possible.

There are other events or speaking engagements where the BPU is requested to participate, initiated either through a website request or other method. These event requests are evaluated with the Marketing Administrator and Program Coordinator. The Honeywell Market Manager team will also assist and support the BPU for these events with planning, preparation, or execution based on discussion and agreement with BPU at the outset of each event.

Industry Conferences & Trade Ally Events

A defined list of trade shows is outlined in this marketing plan. For those trade shows/events, support may include preparation of program information, media outreach, as well as participation and presence at the event. Before the start of any event, the Honeywell Market Manager team will clarify its deliverables for each event with the agreement and cooperation of the BPU. The Honeywell Market Manager team will assist the BPU with criteria for selecting newsworthy media and public events that warrant the attendance and participation of Commissioners.

- Support trade ally recruitment events, training meetings, and conferences for Home Performance contractors, HVAC contractors, RNC builders, and solar installers as needed.
- Preparation of applications for industry awards.

Public/ Community Events

Event Reviews (process for when events are proposed to Market Managers/BPU)

- Review audience composition and size, sponsor mission, historical data, logistics, and other criteria to determine whether or not the event will offer a worthwhile opportunity for promoting *New Jersey's Clean Energy Program*.
- Based on the above, determine the level of support that will maximize benefit to
 the program of the event. Work with team to ensure appropriate coverage and
 speakers if deemed appropriate; if not direct requestor to the NJCEP website for
 downloadable program materials.
- Continue to work with the BPU to be selective regarding participation at public events to help use time and personnel resources efficiently to support greater awareness and participation in the programs.

Ongoing Public & Media Relations

- Identify opportunities to promote programs through news media.
- Write press releases, conducting technical review before BPU receives draft copy.
- The BPU will distribute and conduct outreach of press releases.
- Confirm with BPU that media outreach efforts are not duplicated, especially with regard to the Refrigerator/Freezer Recycling Program.
- A final copy of any program-related press release distributed will be provided by the BPU.

Written Materials

Develop quarterly talking points and briefing memos for specific project events.
 These will include statistics on specific projects, as well as overall program progress to date.

- Conduct complete technical review before providing to BPU for review.
- Work with Program Coordinator to store all updated program brochures and fact sheets in the program literature section of NJCleanEnergy.com for easy posting and access.

Educational and Promotional Materials

- Create brochures, public service announcements, and fact sheets that contain a larger message on how residents can take steps to be more energy efficient and/or invest in renewable energy.
- Conduct all technical review before providing to BPU.
- Promote usage of NJCEP website and online literature library for printed material requests.

Educational materials are an integral part of the marketing plan. The 2012 -2013 plan includes reprints of the overview brochure, which promotes all of the programs. The plan also includes updates and reprints of materials promoting the specific programs.

The Honeywell Market Manager team recommends reinstating the completion of a one-page Project Information Form (PIF) with appropriate BPU staff at the start of each new project. This outline will help define the subject, audience, key messages, tone, goals, call-to-action, media specifications, and timeline to help understand and meet BPU expectations at the outset of each project.

Co-op Advertising Program

The Honeywell Market Manager team accounts for an expanded co-op program throughout the 2012 – 2013 plan. The goal of the expanded co-op program is to promote increased contractor and builder participation across the HPwES, HVAC, and RNC programs. Modifications to the 2012 -2013 co-op program include:

- Broadened media parameters to include TV, radio, and web (maintain existing print and direct mail channels).
- Implementation of print and direct mail pre-designed templates.
- Modifications to current contractor participation levels
 - o Increasing HPwES cap to \$20,000 (maintaining HVAC at \$10,000 and RNC at \$50,000)
 - o Increasing HPwES reimbursement incentive to 40% (all others remain at 25%)
- Set a pool for budget incentives; \$500,000 across HPwES, HVAC and RNC.
- Administration and management of co-op advertising for New Jersey ENERGY STAR Homes (RNC), Home Performance with ENERGY STAR, and HVAC programs.

- Processing of co-op advertising incentive applications, based upon eligibility requirements. The payments to the vendors for approved projects will be processed from the program's incentives budgets.
- Assistance to participating contractors and builders with advertising and sales tools.
- Application and participation in EPA's co-op advertising program.
- Co-op advertising will include marketing support for participating lenders in addition to participating contractors and builders.

Digital Communications

The NJCEP website will be utilized as the core medium for promoting program information and updates. The site's program literature library will continue to be used as a central repository for updated and printable materials.

- Utilize new web banners to promote consumer interest for program specific promotions and changes.
- Updating program information and trade ally database.
- Creating web enhancements for greater consumer ease and navigation.
- Participating in web strategy development and enhancements as part of ongoing web meetings with BPU and program coordinator as needed.
- Use of external sources for web enhancements, including web consultants, web designers, web programmers, web production, as well as paid market research and search optimization consultants may be submitted as variable expenses, based on prior written approval by BPU Marketing Administrator.
- Copy development and organization of respective sections of the website. This includes input and support for direction and content of the site.
- Provide newsletter content as needed.
- Maintenance of program Frequently Asked Questions.

Development of Retail Point-of-Purchase and Sales/Educational Materials

- Production of retailer educational materials and in-store point-of-purchase materials for *ENERGY STAR Products*, HVAC, Home Performance, *New Jersey ENERGY STAR Homes*. Includes incentive information, rebate applications, store signage, qualifying products list, educational brochures, and fact sheets.
- Support 2012 -2013 program enhancements and modifications with materials as needed

Market Manager Meetings

- Hosting and preparation of weekly Marketing status calls.
- Meetings as needed with Market Manager program staff to support program marketing needs.
- Call center communications and support.
- Internal traffic meetings to review work plan and deliverables.
- Attendance in person or by phone of monthly Marketing and Communications, Energy Efficiency, and Renewably Energy committee meetings.
- Coordination with utilities on joint promotions; i.e., New Jersey Natural Gas and *Home Performance with ENERGY STAR*.
- Attendance at additional meetings as needed.

Reporting

- Monthly billing, budget, and activity reporting
- Work with program managers to provide response to requests for program statistics or inquiries
- Annual recap books of all marketing materials produced
- Work with call center and web team to assess results of promotional campaigns

Marketing Plan Development and Management

The Honeywell Market Manager team will work with the BPU to develop an annual tactical marketing plan and calendar. This will provide an opportunity for the BPU to help plan a year-long schedule with appropriate themes and messaging to help leverage all communications activities.

- Strategic planning and development of annual program marketing plans and filings
- Preparation of annual program marketing and contract modification budgets

A separate media plan detailing tactics for the Refrigerator-Freezer Recycling Program (ENERGY STAR Products) will be developed and shared with the Marketing Administrator and Program Coordinator prior to implementation. All marketing tactics for this program are funded directly through the program budget based on marketing allowable per unit collected and program goals.

Utility Coordination

The Honeywell Market Manager team will make every effort to coordinate with new program pilots or launches by New Jersey's electric and gas utilities. Similarly, the team will also work with relevant organizations to maximize any incoming SEP or ARRA funding.

Account Management

- Program Marketing Management and Oversight
- Communication with BPU/PC/utilities/other agencies via meetings or conference calls
- Financial administration
- Reporting
- General office administration
- Office space expenses, including phones, computers, fax, copying, etc.
- Office supplies, including program stationery, forms, envelopes, etc.
- Program apparel
- Preparation and submission of award nominations, including materials, copying, and mailing costs.
- Postage for regular business operations
- Travel

Call Center

- Call center briefings on marketing initiatives, including FAQs, current campaign information, and training as required.
- The call center provides an important link between potential program participants and the Market Manager team. Providing information about program requirements, the call center acts as a clearinghouse for program literature and an important point of entry to *New Jersey's Clean Energy Program*.
- Customers calling Monday through Friday from 9:00 AM to 7:00 PM will be handled by customer service representatives.

Creative Services

 Creative development of all marketing materials and program identity pieces, including but not limited to program stationery, labels, easel backs, POP displays, forms, case studies, testimonials, customer or trade ally materials, fact sheets, direct mail, brochures, promotional materials, event signage, lawn signs, trade show booths, banners, and banner stands. • Administration of co-op marketing program, including management of guidelines, approval of submissions, and monitoring of contractor adherence to co-op guidelines.

Variable Costs

The variable marketing budget is intended to cover out-of-pocket costs that vary directly with the program goals and marketing production needs. There will be no markup on variable marketing expenses. All expenses will be approved by the BPU Marketing Administrator prior to project commencement. Examples of appropriate variable marketing expenses include:

- Overnight delivery costs or other delivery costs. These extra costs will be utilized prudently and when necessary.
- Actual printing or production costs for marketing materials, including trade show displays, banners, signage, bill inserts, applications, brochures, forms, and any printed materials supporting the programs.
- Other production expenses, such as video production, photography, both from stock/subscription sites and specific sites/subjects, when such services are provided by external consultant or production company.
- Direct mail campaigns, if utilized; including list purchase, postage, mail-house costs, and printing.
- Public relations expenses.
- Event expenses, such as onsite photographer, special equipment rental/purchase, such as microphones, tents, podiums, tables, chairs, easels, and sound systems, may be submitted under variable
- Website projects.

Events Summary

The following organizations sponsor trade shows and/or monthly meetings that the Market Manager expects to support throughout the 2012 - 2013 plan, with all costs covered within the fixed marketing budget. Events of equivalent cost and scope may be supported in exchange or in place of any of these events.

Event	Sponsor	Program(s)
2012 Governor's Conference on Housing and Development	Governor, NJHMFA, NJDCA	RNC
2012 New Jersey League of Municipalities	NJLM	RE
2012 Atlantic Builders Convention	Atlantic Builders Convention	RNC
2012 AEA Utility Management Conference	AEA (Association of Environmental Authorities)	All
2012 NJ Association of Counties	NJAC	RE
2012 Association of New Jersey Environmental Commission	ANJEC	All
2012 New Jersey Conference of Mayors	New Jersey Conference of Mayors	All
2013 Atlantic Builders Convention	Atlantic Builders Convention	RNC
2013 AEA Utility Management Conference	AEA (Association of Environmental Authorities)	All
2013 NJ Association of Counties	NJAC	RE
2013 New Jersey Conference of Mayors	New Jersey Conference of Mayors	All

Appendix B: 2012-2013 Residential Energy Efficiency and Renewable Programs Budgets

Budget Table 1: 2012-2013 18 Month Renewable Energy Programs Budget

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Program	Total	Administration, IT and Program Development	Sales & Marketing	Training	Rebates, Grants, and Other Direct Incentives	J	Performance Incentives	Evaluation and Related Research
CORE	\$4,150,000.00	\$0.00	\$0.00	\$0.00	\$4,150,000.00	\$0.00	\$0.00	\$0.00
REIP	\$23,074,184.40	\$2,064,310.38	\$0.00	\$0.00	\$18,356,384.16	\$2,653,489.86	\$0.00	\$0.00
Marketing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sub Total RE Programs	\$27,224,184.40	\$2,064,310.38	\$0.00	\$0.00	\$22,506,384.16	\$2,653,489.86	\$0.00	\$0.00

Budget Table 2: 2012-2013 18 Month Residential Efficiency Budget

Program	Total	Administration, IT and Program Development	Sales & Marketing	Training	Rebates, Grants, and Other Direct Incentives	, o,	Performance Incentives	Evaluation and Related Research
Residential HVAC - Electric & Gas	\$26,891,450.41	\$1,960,146.00	\$0.00	\$885,004.50	\$21,650,902.13	\$2,395,397.78	\$0.00	\$0.00
Residential New Construction	\$20,264,931.10	\$1,874,088.00	\$0.00	\$0.00	\$17,579,714.32	\$641,193.80	\$0.00	\$169,934.98
Energy Efficient Products	\$22,137,799.26	\$2,482,549.26	\$0.00	\$0.00	\$19,043,160.00	\$612,090.00	\$0.00	\$0.00
Home Performance with Energy Star	\$39,358,734.71	\$1,566,631.62	\$0.00	\$0.00	\$35,393,424.83	\$2,398,678.26	\$0.00	\$0.00
Marketing	\$1,743,976.16	\$0.00	\$1,743,976.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sub Total Residential Programs	\$110,396,891.64	\$7,883,414.88	\$1,743,976.16	\$885,004.50	\$93,667,201.28	\$6,047,359.84	\$0.00	\$169,934.98

Appendix C: Energy Savings Table

MWh DTh MWh	272,700 5,281,960 6,923,521 1,980,500 Lifetime MMBtu Saved 14,458,681
Energy Efficient Products 6,471,100 291,187 19,695 1,815,840 Residential New Construction 7,506 4,684 264,098 93,687 1,815,840 1,803 346,563 272,079 1,803 1,8	272,700 5,281,960 6,923,521 1,980,500 Lifetime MMBtu Saved 14,458,681 1.00 1.00
Residential New Construction	5,281,960 6,923,521 1,980,500 Lifetime MMBtu Saved 14,458,681 1.00 1.00
HVAC 51,126 14,803 346,563 272,079 40,375 5,875 2,019 99,025 40,375 40,	6,923,521 1,980,500 Lifetime MMBtu Saved 14,458,681 1.00 1.00
Home Performance with ENERGY STAR 5,875 2,019 99,025 40,375 Total 2012 NJCEP Energy Efficiency:	1,980,500 Lifetime MMBtu Saved 14,458,681 1.00 1.00 1.00
Total 2012 NJCEP Energy Efficiency:	Lifetime MMBtu Saved 14,458,681 1.00 1.00 1.00
Total 2012 NJCEP Energy Efficiency:	Saved 14,458,681 1.00 1.00 1.00
Total 2012 NJCEP Energy Efficiency at use	1.00 1.00 1.00
T&D Loss adjustment factor	1.00 1.00 1.00
Total Adjustments	1.00
Total 2012 NJCEP Energy Efficiency at Gen. 2,466,400	
Participants Energy Annual Life Efficiency Savings By Program and Category Program and Category Units MWh DTh Lives MWh	14,458,681
Efficiency Savings By Program and Category Efficiency Units MWh DTh Measure Lives MWh 2012 EE Lighting CFL markdowns (Std & Spclty) 2,580,000 6,000,000 246,000 0 6.4 1,574,400	
Efficiency Savings By Program and Category Efficiency Units MWh DTh Measure Lives MWh 2012 EE Lighting CFL markdowns (Std & Spclty) 2,580,000 6,000,000 246,000 0 6.4 1,574,400	
Units MWh DTh Lives MWh 2012 EE Lighting CFL markdowns (Std & Spclty) 2,580,000 6,000,000 246,000 0 6.4 1,574,400	etime
2012 EE Lighting CFL markdowns (Std & Spcity) 2,580,000 6,000,000 246,000 0 6.4 1,574,400	DTh
2012 EE Lighting Fixture & SSL markdowns 150,000 150,000 6,600 0 6.4 42,240	
	0
Creative (Lighting) 162,500 200,000 8,200 0 8 65,600	
Advanced Power Strips 0 0 0 4 0	
Clotheswasher Tier 2 (MEF 2.2) 15,000 15,000 2,880 13,635 20 57,600	
Energy Efficient Refrigerator/Freezer Early Retirement Program 20,000 20,000 19,000 0 4 76,000	
Products Refrigerator/Freezer Early Retirement Program 20,000 20,000 19,000 0 4 76,000 Other Upstream Incentives - Clothes Washers 10,000 10,000 1,280 6,060 20 25,600	
Other Upstream Incentives - HP Dryers 100 100 46 0 12 554	
Other Upstream Incentives - CEE Tier 2 Refrigerators 1,000 1,000 131 0 1,310 1,310	
Energy Efficient Set-Top Box (ENERGY STAR Tier 1&2) 75,000 75,000 7,050 0 4 28,200	0
TOTAL New Programs and Pilots 106,100 106,100 27,507 6,060 76,000	
Total 3,013,600 6,471,100 291,187 19,695 1,815,840	
MWh DTh MWh	DTh
Tier 2 ENERGY STAR v3.0 Committed through 2011 1,750 1,750 1,054 60,550 20 21,070 Tier 3 CCH Committed in 2011 46 46 70 2,719 20 1,405	
2011 Commitments (carried forward) 1 706 1 706 1 124 63 269 22 475	
Residential New Tier 1 Energy Advantage Committed in 2012 & 2013 3 696 3 696 2 225 127 882 20 44 500	
Construction Tier 2 ENERGY STAR v3.0 Committed in 2012 1,881 1,881 1,132 65,076 20 22,645	
Tier 3 CCH Committed in 2012, & 2013 133 133 203 7,872 20 4,068	157,442
2012 Enrollments/Commitments 5,710 5,710 3,561 200,829 71,213	
Total 7,506 7,506 4,684 264,098 93,687	5,281,960
2013, 2012 and 2011 carryover MWh DTh MWh A/C SEER 16 (with proper sizing) 14,975 14,975 3,896 0 15 58,433	DTh 0
Mini-Split SEER 16 (200 230 137 0 15 2,056	
ASHP 16 (with proper sizing) 1,095 1,095 733 0 15 10,994	
GSHP ENERGY STAR 31 31 58 0 30 1,744	
Solar Domestic Hot Water for Electric Applications 30 30 74 0 10 735	0
Electric Applications 16,361 16,361 4,897 0 73,955	
Gas Furnace: 92% AFUE 2,650 2,650 0 27,030 20 0	,
Gas Furnace: 92% AFUE w ECM 2,000 2,000 792 20,400 20 15,840 HVAC Gas Furnace: 95% AFUE and 2% ECM (New E*) 21,400 21,400 8,517 246,100 20 170,344	
Gas Furnace 8.82EF or 90%TE Combo 1.500 1.500 597 25,350 20 11,944	
Boiler: 85% AFUE 3,600 3,600 0 8,640 20 0	
Power Vented .67 EF (to support orphan WH issue) 300 300 0 780 20 0	
Water Heater: 0.82 EF or 90% TE w/sealed combustion 3,250 3,250 0 17,550 20 0	,
Solar Domestic Hot Water for Gas Applications 30 30 0 510 10 0	
Gas Applications 34,730 9,906 346,360 198,124	
Pilot new measures (boiler controls) 35 35 0 203 7 0 Enhanced Incentives 35 35 0 203 7 0	
Eminance internives 33 3 0 0 203 0 203 0 Total 51,126 51,126 14,803 346,563 272,079	
2013, 2012 and 2011 carryover MWh DTh MWh	DTh
Home Tier 2: Air sealing/duct sealing 200 200 50 3,400 20 1,000	
Performance Tier 2: Multi-family 100 100 18 850 20 350	17,000
with ENERGY Tier 3: Insulation, HVAC, DHW, other eligible measures 5,075 5,075 1,776 86,275 20 35,525	
STAR Tier 3: Multi-family 500 500 175 8,500 20 3,500	
Total 5,875 5,875 2,019 99,025 40,375 Annual Lbs Reduction Lifetime L	1,980,500
Annual Los Reduction	os Reduction Gas
	Gas
Total Emissions Savings (lbs reduction) Electric Gas Electric	
	259,971,862
Total Emissions Savings (lbs reduction) Electric Gas Electric CO2 (Carbon Dioxide) 475,294 8,533,758 3,377,412,220	259,971,862 204,422