



Local Government Energy Audit: Energy Audit Report



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Ice Rink

Secaucus, Town of

150 Plaza Center

Secaucus, New Jersey 07094

November 26, 2018

Final Report by:

TRC Energy Services

Disclaimer

The intent of this energy analysis report is to identify energy savings opportunities and recommend upgrades to the facility's energy using equipment and systems. Approximate savings are included in this report to help make decisions about reducing energy use at the facility. This report, however, is not intended to serve as a detailed engineering design document. Further design and analysis may be necessary in order to implement some of the measures recommended in this report.

The energy conservation measures and estimates of energy savings have been reviewed for technical accuracy. However, estimates of final energy savings are not guaranteed, because final savings may depend on behavioral factors and other uncontrollable variables. TRC Energy Services (TRC) and New Jersey Board of Public Utilities (NJBPU) shall in no event be liable should the actual energy savings vary.

Estimated installation costs are based on TRC's experience at similar facilities, pricing from local contractors and vendors, and/or cost estimates from *RS Means*. The owner of the facility is encouraged to independently confirm these cost estimates and to obtain multiple estimates when considering measure installations. Since actual installed costs can vary widely for certain measures and conditions, TRC and NJBPU do not guarantee installed cost estimates and shall in no event be held liable should actual installed costs vary from estimates.

New Jersey's Clean Energy Program (NJCEP) incentive values provided in this report are estimates based on program information available at the time of the report. Incentive levels are not guaranteed. The NJBPU reserves the right to extend, modify, or terminate programs without prior notice. The owner of the facility should review available program incentives and eligibility requirements prior to selecting and installing any energy conservation measures.

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I EXECUTIVE SUMMARY

The New Jersey Board of Public Utilities (NJBPU) has sponsored this Local Government Energy Audit (LGEA) Report for the Ice Rink.

The goal of an LGEA report is to provide you with information on how your facility uses energy, identify energy conservation measures (ECMs) that can reduce your energy use, and provide information and assistance to help facilities implement ECMs. The LGEA report also contains valuable information on financial incentives from New Jersey's Clean Energy Program (NJCEP) for implementing ECMs.

This study was conducted by TRC Energy Services (TRC), as part of a comprehensive effort to assist New Jersey local governments in controlling energy costs and protecting our environment by offering a wide range of energy management options and advice.

I.1 Facility Summary

Secaucus Town Ice Rink is comprised of three one-story building totaling 25,200 square feet. The facility was built in 1979. Ice making equipment was updated in 2015. Two buildings are used to house the mechanical equipment and offices, restrooms while the third metallic structure building is used for ice skating activities. The facility is part of a larger recreational park.

Interior lighting consists of linear fluorescent fixtures. Heating and cooling for the offices and locker rooms are provided by electric resistance heaters and two electric heat pumps. Ice is produced in the skating area by one air-cooled screw chiller.

A thorough description of the facility and our observations are located in Section 2.

1.2 Your Cost Reduction Opportunities

Energy Conservation Measures

TRC evaluated seven measures, which together represent an opportunity for the Ice Rink to reduce annual energy costs by roughly \$2,361 and annual greenhouse gas emissions by 16,436 lbs CO₂e. We estimate that if all measures were implemented as recommended, the project would pay for itself in roughly 3.3 years. The breakdown of existing and potential utility costs after project implementation are illustrated in Figure 1 and Figure 2, respectively. Together these measures represent an opportunity to reduce the Ice Rink's annual energy use by 3%.

Figure 1 – Previous 12 Month Utility Costs

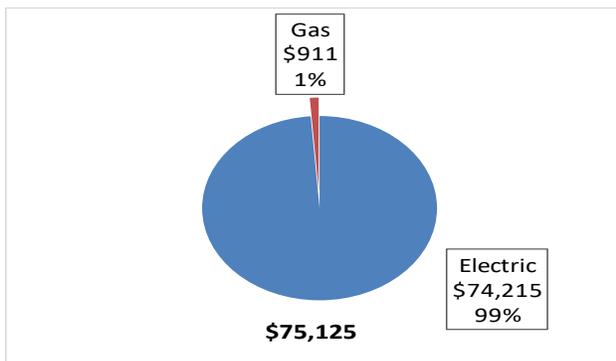
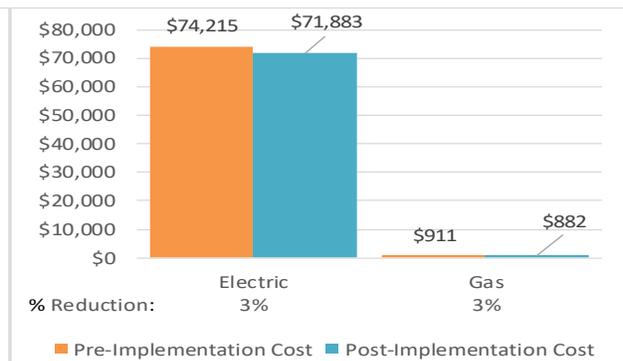


Figure 2 – Potential Post-Implementation Costs



A detailed description of the Ice Rink' existing energy use can be found in Section 3.

Estimates of the total cost, energy savings, and financial incentives for the proposed energy efficient upgrades are summarized below in Figure 3. A brief description of each category can be found below and a description of savings opportunities can be found in Section 4.

Figure 3 – Summary of Energy Reduction Opportunities

Energy Conservation Measure	Recommend?	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Lighting Upgrades		11,622	2.7	0.0	\$1,704.62	\$6,632.61	\$685.00	\$5,947.61	3.5	11,703
ECM 1	Install LED Fixtures	559	0.1	0.0	\$82.03	\$390.68	\$100.00	\$290.68	3.5	563
ECM 2	Retrofit Fixtures with LED Lamps	10,765	2.6	0.0	\$1,579.03	\$5,704.15	\$585.00	\$5,119.15	3.2	10,841
ECM 3	Install LED Exit Signs	297	0.0	0.0	\$43.56	\$537.78	\$0.00	\$537.78	12.3	299
Lighting Control Measures		2,667	0.6	0.0	\$391.20	\$1,752.00	\$210.00	\$1,542.00	3.9	2,686
ECM 4	Install Occupancy Sensor Lighting Controls	1,658	0.4	0.0	\$243.25	\$1,352.00	\$210.00	\$1,142.00	4.7	1,670
ECM 5	Install High/Low Lighting Controls	1,009	0.2	0.0	\$147.94	\$400.00	\$0.00	\$400.00	2.7	1,016
Domestic Water Heating Upgrade		0	0.0	3.6	\$29.00	\$14.34	\$0.00	\$14.34	0.5	424
ECM 6	Install Low-Flow Domestic Hot Water Devices	0	0.0	3.6	\$29.00	\$14.34	\$0.00	\$14.34	0.5	424
Plug Load Equipment Control - Vending Machine		1,612	0.0	0.0	\$236.42	\$230.00	\$0.00	\$230.00	1.0	1,623
ECM 7	Vending Machine Control	1,612	0.0	0.0	\$236.42	\$230.00	\$0.00	\$230.00	1.0	1,623
TOTALS		15,901	3.4	3.6	\$2,361.24	\$8,628.95	\$895.00	\$7,733.95	3.3	16,436

* - All incentives presented in this table are based on NJ Smart Start Building equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

** - Simple Payback Period is based on net measure costs (i.e. after incentives).

Lighting Upgrades generally involve the replacement of existing lighting components such as lamps and ballasts (or the entire fixture) with higher efficiency lighting components. These measures save energy by reducing the power used by the lighting components due to improved electrical efficiency.

Lighting Controls measures generally involve the installation of automated controls to turn off lights or reduce light output when not needed. Automated control reduces reliance on occupant behavior for adjusting lights. These measures save energy by reducing the amount of time lights are on.

Domestic Hot Water upgrade measures generally involve replacing older inefficient domestic water heating systems with modern energy efficient systems. New domestic hot water heating systems can provide equivalent, or greater, water heating capacity compared to older systems at a reduced energy cost. These measures save energy by reducing the fuel used for domestic hot water heating due to improved heating efficiency or reducing standby losses.

Plug Load Equipment control measures generally involve installing automated devices that limit the power usage or operation of equipment that is plugged into an electric outlet when not in use.

Energy Efficient Practices

TRC also identified six low cost or no cost energy efficient practices. A facility's energy performance can be significantly improved by employing certain behavioral or operational adjustments and by performing better routine maintenance on building systems. These practices can extend equipment lifetime, improve occupant comfort, provide better health and safety, as well as reduce annual energy and O&M costs. Potential opportunities identified at the Ice Rink include:

- Ensure Lighting Controls Are Operating Properly
- Perform Routine Motor Maintenance
- Assess Chillers & Request Tune-Ups
- Perform Proper Boiler Maintenance
- Perform Proper Water Heater Maintenance
- Water Conservation

For details on these energy efficient practices, please refer to Section 5.

On-Site Generation Measures

TRC evaluated the potential for installing on-site generation for the Ice Rink. Based on the configuration of the site and its loads there is a low potential for installing any PV and combined heat and power self-generation measures.

For details on our evaluation and on-site generation potential, please refer to Section 6.

I.3 Implementation Planning

To realize the energy savings from the ECMs listed in this report, a project implementation plan must be developed. Available capital must be considered, and decisions need to be made whether it is best to pursue individual ECMs separately, groups of ECMs, or a comprehensive approach where all ECMs are implemented together, possibly in conjunction with other facility upgrades or improvements.

Rebates, incentives, and financing are available from NJCEP, as well as other sources, to help reduce the costs associated with the implementation of energy efficiency projects. Prior to implementing any measure, please review the relevant incentive program guidelines before proceeding. This is important because in most cases you will need to submit applications for the incentives prior to purchasing materials or commencing with installation.

The ECMs outlined in this report may qualify under the following program(s):

- SmartStart
- Energy Savings Improvement Program (ESIP)

For facilities wanting to pursue only selected individual measures (or planning to phase implementation of selected measures over multiple years), incentives are available through the SmartStart program. To participate in this program you may utilize internal resources, or an outside firm or contractor, to do the final design of the ECM(s) and do the installation. Program pre-approval is required for some SmartStart incentives, so only after receiving pre-approval should you proceed with ECM installation. The incentive estimates listed above in Figure 3 are based on the SmartStart program. More details on this program and others are available in Section 8.

For larger facilities with limited capital availability to implement ECMs, project financing may be available through the Energy Savings Improvement Program (ESIP). Supported directly by the NJBPU, ESIP provides government agencies with project development, design, and implementation support services, as well as, attractive financing for implementing ECMs. An LGEA report (or other approved energy audit) is required for participation in ESIP. Please refer to Section 8.2 for additional information on the ESIP Program.

Additional information on relevant incentive programs is located in Section 8. You may also check the following website for more details: www.njcleanenergy.com/ci.

2 FACILITY INFORMATION AND EXISTING CONDITIONS

2.1 Project Contacts

Figure 4 – Project Contacts

Name	Role	E-Mail	Phone #
Customer			
Amanda Nesheiwat	Environmental Director	anesheiwat@secaucus.net	201-864-7336
Designated Representative			
Phil Taglieri	Maintenance Personnel	ptaglieri@secaucus.net	201-864-7336
TRC Energy Services			
Moussa Traore	Auditor	mtraore@trcsolutions.com	(732) 855-0033

2.2 General Site Information

On December 22, 2017, TRC performed an energy audit at Ice Rink located in Secaucus, New Jersey. TRC met with Phil Taglieri to review the facility operations and help focus our investigation on specific energy-using systems.



Image 1: Skating Field

Secaucus Town Ice Rink is comprised of three, one-story buildings totaling 25,200 square feet. The facility was built in 1979. Ice making equipment was updated in 2015. Two buildings are used to house the mechanical equipment, offices, and restrooms, while the third metallic structure building is used for ice skating activities. The facility is part of a larger recreational park.

Interior lighting consists of linear fluorescent fixtures. Heating and cooling for the offices and locker rooms are provided by electric resistance heaters and two electric heat pumps. Ice is produced in the skating area by one air-cooled screw chiller.

2.3 Building Occupancy

Ice rink is open seasonally, typically from the fall through the spring. Typically, 150 to 175 people occupy the facility during normal operating hours. The typical schedule is presented in the table below.

Figure 5 - Building Schedule

Building Occupancy Schedule		
Building Name	Weekday/Weekend	Operating Schedule
Ice Rink	Weekday	9:00 AM - 8:30 PM
Ice Rink	Weekend	9:00 AM - 8:30 PM

2.4 Building Envelope



Image 2: Main Office & Skating Buildings

The buildings are slab on grade with perimeter beams or masonry foundations. The main office and the locker rooms buildings are constructed of concrete block with sloped roof sections covered with asphalt composite. The windows are double pane glass “store-front” style, with frames set in metal. The ice rink enclosure has a rigid steel frame with steel columns supporting sloped roof structures.

2.5 On-Site Generation

Ice Rink does not have any on-site electric generation capacity.

2.6 Energy-Using Systems

Please see Appendix A: Equipment Inventory & Recommendations for a detailed list of your facility's equipment.

Lighting System

Lighting at the facility is provided mainly by 32-Watt linear fluorescent T8 lamps with electronic ballasts as well as some LED lamps. Most of the fixtures are 2-lamp or 3-lamp, 4-foot long troffers with diffusers. The skating field lighting has been retrofitted to LED fixtures. The lighting control system consists of manual wall switches. Exit signs throughout the facility are fluorescent. The facility has a minimal amount of exterior lighting which consist mainly of 45-Watt LED fixtures controlled with photocells.

Heating and Cooling System



Image 3: Mitsubishi Heat Pump & Programmable Thermostat



Image 4: Electric Resistance Heater

Heating is provided in the main lobby and offices by electric resistance heaters, which are controlled by manual thermostats. Heating and cooling systems serving the rental area and the locker rooms consist of one 3-ton and one 4-ton Mitsubishi electric heat pump respectively. The heat pumps are two years old and are in good condition. The hockey office is served by one 1-ton window unit that is in good condition. The heat pump units are controlled by programmable thermostats.

Process Ice Making System

The ice making equipment was replaced in 2015. Primary system components include a 112-ton Zero Zone air cooled screw glycol chiller and a 15 hp circulation pump that circulates the glycol through steel piping under the rink floor. The refrigeration equipment cools the glycol to below 0°C. To freeze the rink surface, the system pumps the glycol into the pipes embedded in the ice-bearing concrete slab. The ice-bearing slab sits between the skating surface and a layer of insulation, which allows the ice to expand and contract as temperatures and time demand. The glycol helps maintain the ice-bearing slab's temperature just below 0°C (32°F) so that the water spread onto it can freeze. The Zamboni room houses a Lochinvar hot water heater that serves the ice melt tank. The water heater is a gas fired non-condensing with an input rating of 380 MBh and an efficiency of 80%. It has a separate 120-gallon storage tank. The ice making equipment and associated components appear to be in good condition.

Domestic Water Heating System

The restrooms are served by one electric water heater with an input rating of 6 kW and a 20-gallon storage tank. One A.O. Smith gas fired water heater with a storage tank capacity of 74 gallon and an input rating of 98 MBh serves the locker rooms. It has an efficiency of 80%, is 15 years old, and is in good condition.



Image 5: Water Heaters

Building Plug Load

The facility has one refrigerator and one refrigerated vending machine located in the main lobby.

2.7 Water-Using Systems

There are two restrooms with faucets that are rated for 2.2 gallons per minute (gpm) or higher, the toilets are rated at 2.5 gallons per flush (gpf) and the urinals are rated at 2 gpf.

3 SITE ENERGY USE AND COSTS

Utility data for electricity and natural gas was analyzed to identify opportunities for savings. In addition, data for electricity and natural gas was evaluated to determine the annual energy performance metrics for the building in energy cost per square foot and energy usage per square foot. These metrics are an estimate of the relative energy efficiency of this building. There are a number of factors that could cause the energy use of this building to vary from the “typical” energy usage profile for facilities with similar characteristics. Local weather conditions, building age and insulation levels, equipment efficiency, daily occupancy hours, changes in occupancy throughout the year, equipment operating hours, and energy efficient behavior of occupants all contribute to benchmarking scores. Please refer to the Benchmarking section within Section 3.4 for additional information.

3.1 Total Cost of Energy

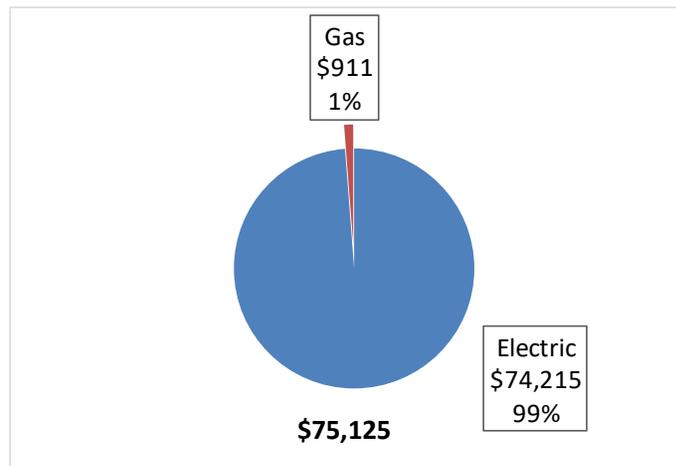
The following energy consumption and cost data is based on the last 12-month period of utility billing data that was provided for each utility. A profile of the annual energy consumption and energy cost of the facility was developed from this information.

Figure 6 - Utility Summary

Utility Summary for Ice Rink		
Fuel	Usage	Cost
Electricity	505,977 kWh	\$74,215
Natural Gas	1,137 Therms	\$911
Total		\$75,125

The current annual energy cost for this facility is \$75,125 as shown in the chart below.

Figure 7 - Energy Cost Breakdown



3.2 Electricity Usage

Electricity is provided by PSE&G. The average electric cost over the past 12 months was \$0.147/kWh, which is the blended rate that includes energy supply, distribution, and other charges. This rate is used throughout the analyses in this report to assess energy costs and savings. The monthly electricity consumption and peak demand are shown in the chart below. The reduced summer use reflects seasonal non-operation of the ice rink.

Figure 8 - Electric Usage & Demand

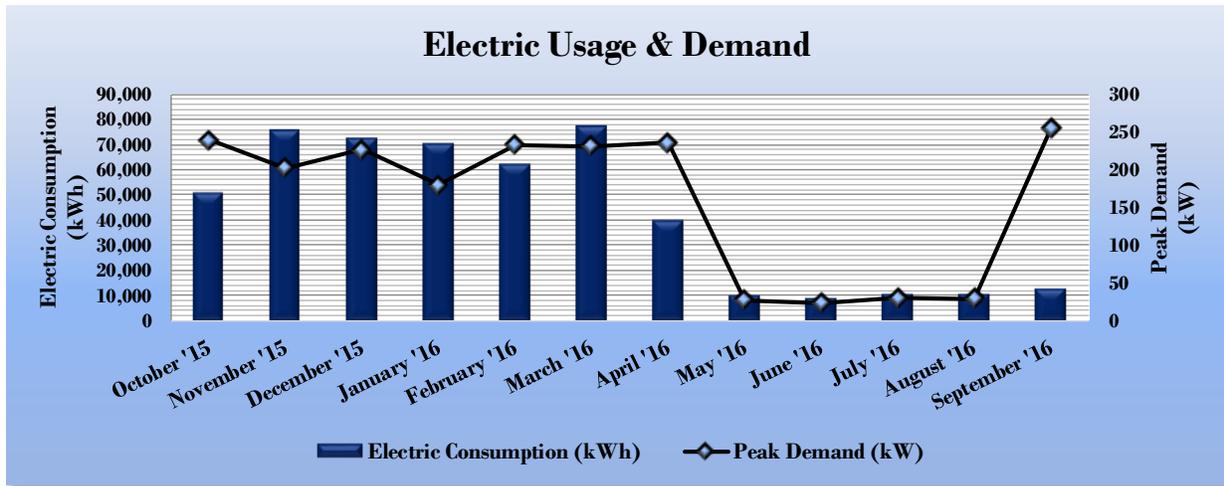


Figure 9 - Electric Usage & Demand

Electric Billing Data for Ice Rink				
Period Ending	Days in Period	Electric Usage (kWh)	Demand (kW)	Total Electric Cost
10/23/15	30	51,322	240	\$6,550
11/23/15	31	76,130	203	\$8,731
12/24/15	31	72,907	227	\$8,506
1/26/16	31	70,808	180	\$8,113
2/25/16	28	62,215	233	\$7,560
3/28/16	31	77,497	231	\$8,896
4/26/16	30	40,134	236	\$5,931
5/25/16	31	10,570	27	\$2,732
6/24/16	30	9,198	24	\$3,198
7/26/16	31	10,889	29	\$3,471
8/24/16	31	11,069	29	\$4,103
9/23/16	30	13,238	255	\$6,424
Totals	365	505,977	255	\$74,215
Annual	365	505,977	255	\$74,215

3.3 Natural Gas Usage

Natural gas is provided by PSE&G. The average gas cost for the past 12 months is \$0.801/therm, which is the blended rate used throughout the analyses in this report. The monthly gas consumption is shown in the chart below.

Figure 10 - Natural Gas Usage

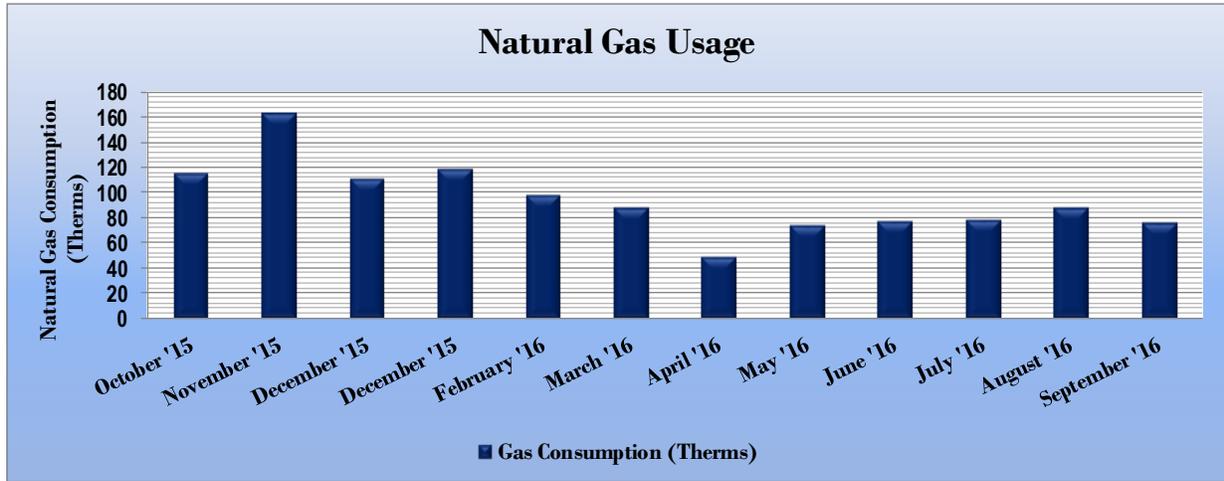


Figure 11 - Natural Gas Usage

Gas Billing Data for Ice Rink			
Period Ending	Days in Period	Natural Gas Usage (Therms)	Natural Gas Cost
10/29/15	30	115	\$94
12/1/15	31	163	\$119
12/31/15	31	110	\$86
1/1/16	31	119	\$92
3/2/16	28	98	\$77
4/4/16	31	88	\$67
5/3/16	30	49	\$43
6/1/16	31	74	\$59
6/30/16	30	78	\$62
8/1/16	31	79	\$70
8/30/16	31	88	\$75
9/29/16	30	76	\$66
Totals	365	1,137	\$911
Annual	365	1,137	\$911

3.4 Benchmarking

This facility was benchmarked using Portfolio Manager[®], an online tool created and managed by the United States Environmental Protection Agency (EPA) through the ENERGY STAR[®] program. Portfolio Manager[®] analyzes your building’s consumption data, cost information, and operational use details and then compares its performance against a national median for similar buildings of its type. Metrics provided by this analysis are Energy Use Intensity (EUI) and an ENERGY STAR[®] score for select building types.

The EUI is a measure of a facility’s energy consumption per square foot, and it is the standard metric for comparing buildings’ energy performance. Comparing the EUI of a building with the national median EUI for that building type illustrates whether that building uses more or less energy than similar buildings of its type on a square foot basis. EUI is presented in terms of “site energy” and “source energy.” Site energy is the amount of fuel and electricity consumed by a building as reflected in utility bills. Source energy includes fuel consumed to generate electricity consumed at the site, factoring in electric production and distribution losses for the region.

Figure 12 - Energy Use Intensity Comparison – Existing Conditions

Energy Use Intensity Comparison - Existing Conditions		
	Ice Rink & Tennis Courts	National Median Building Type: Rec./Entertainment/Parks
Source Energy Use Intensity (kBtu/ft ²)	218.8	96.8
Site Energy Use Intensity (kBtu/ft ²)	72.9	32.3

Implementation of all recommended measures in this report would improve the building’s estimated EUI significantly, as shown in the table below:

Figure 13 - Energy Use Intensity Comparison – Following Installation of Recommended Measures

Energy Use Intensity Comparison - Following Installation of Recommended Measures		
	Ice Rink & Tennis Courts	National Median Building Type: Rec./Entertainment/Parks
Source Energy Use Intensity (kBtu/ft ²)	212.9	96.8
Site Energy Use Intensity (kBtu/ft ²)	70.7	32.3

Many types of commercial buildings are also eligible to receive an ENERGY STAR[®] score. This score is a percentile ranking from 1 to 100. It compares your building’s energy performance to similar buildings nationwide. A score of 50 represents median energy performance, while a score of 75 means your building performs better than 75 percent of all similar buildings nationwide and may be eligible for ENERGY STAR[®] certification. This building is not eligible to receive a score because the property type falls under Ice/Curling Ring type, which is currently not being rated by ENERGY STAR[®] score.

A Portfolio Manager[®] Statement of Energy Performance (SEP) was generated for this facility, see Appendix B: ENERGY STAR[®] Statement of Energy Performance.

For more information on ENERGY STAR[®] certification go to: <https://www.energystar.gov/buildings/facility-owners-and-managers/existing-buildings/earn-recognition/energy-star-certification/how-app-1>.

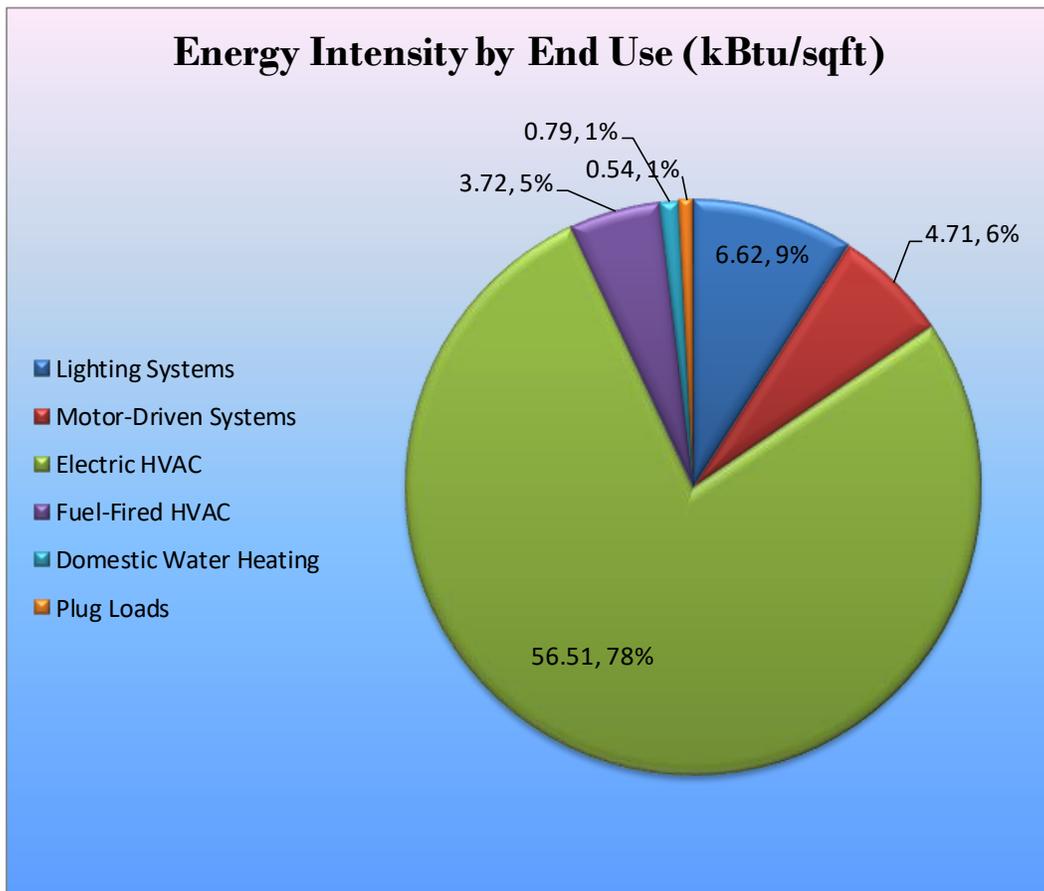
A Portfolio Manager[®] account has been created online for your facility and you will be provided with the login information for the account. We encourage you to update your utility information in Portfolio Manager[®] regularly, so that you can keep track of your building’s performance. Free online training is available to help you use ENERGY STAR[®] Portfolio Manager[®] to track your building’s performance at: <https://www.energystar.gov/buildings/training>.

3.5 Energy End-Use Breakdown

In order to provide a complete overview of energy consumption across building systems, an energy balance was performed. An energy balance utilizes standard practice engineering methods to evaluate all components of the various electric and fuel-fired systems found in a building to determine their proportional contribution to overall building energy usage. This chart of energy end uses highlights the relative contribution of each equipment category to total energy usage. This can help determine where the greatest benefits might be found from energy efficiency measures.

In this case, the category, “Electric HVAC” includes operation of the glycol chiller utilized in the ice making process.

Figure 14 - Energy Balance (% and kBtu/SF)



4 ENERGY CONSERVATION MEASURES

Level of Analysis

The goal of this audit report is to identify potential energy efficiency opportunities, help prioritize specific measures for implementation, and provide information to the Ice Rink regarding financial incentives for which they may qualify to implement the recommended measures. For this audit report, most measures have received only a preliminary analysis of feasibility which identifies expected ranges of savings and costs. This level of analysis is usually considered sufficient to demonstrate project cost-effectiveness and help prioritize energy measures. Savings are based on the New Jersey Clean Energy Program Protocols to Measure Resource Savings dated June 29, 2016, approved by the New Jersey Board of Public Utilities. Further analysis or investigation may be required to calculate more precise savings based on specific circumstances. A higher level of investigation may be necessary to support any custom SmartStart or Direct Install incentive applications. Financial incentives for the ECMs identified in this report have been calculated based the NJCEP prescriptive SmartStart program. Some measures and proposed upgrade projects may be eligible for higher incentives than those shown below through other NJCEP programs as described in Section 8.

The following sections describe the evaluated measures.

4.1 Recommended ECMs

The measures below have been evaluated by the auditor and are recommended for implementation at the facility.

Figure 15 – Summary of Recommended ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Lighting Upgrades		11,622	2.7	0.0	\$1,704.62	\$6,632.61	\$685.00	\$5,947.61	3.5	11,703
ECM 1	Install LED Fixtures	559	0.1	0.0	\$82.03	\$390.68	\$100.00	\$290.68	3.5	563
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ECM 3	Install LED Exit Signs	297	0.0	0.0	\$43.56	\$537.78	\$0.00	\$537.78	12.3	299
Lighting Control Measures		2,667	0.6	0.0	\$391.20	\$1,752.00	\$210.00	\$1,542.00	3.9	2,686
ECM 4	Install Occupancy Sensor Lighting Controls	1,658	0.4	0.0	\$243.25	\$1,352.00	\$210.00	\$1,142.00	4.7	1,670
ECM 5	Install High/Low Lighting Controls	1,009	0.2	0.0	\$147.94	\$400.00	\$0.00	\$400.00	2.7	1,016
Domestic Water Heating Upgrade		0	0.0	3.6	\$29.00	\$14.34	\$0.00	\$14.34	0.5	424
ECM 6	Install Low-Flow Domestic Hot Water Devices	0	0.0	3.6	\$29.00	\$14.34	\$0.00	\$14.34	0.5	424
Plug Load Equipment Control - Vending Machine		1,612	0.0	0.0	\$236.42	\$230.00	\$0.00	\$230.00	1.0	1,623
ECM 7	Vending Machine Control	1,612	0.0	0.0	\$236.42	\$230.00	\$0.00	\$230.00	1.0	1,623
TOTALS		15,901	3.4	3.6	\$2,361.24	\$8,628.95	\$895.00	\$7,733.95	3.3	16,436

* - All incentives presented in this table are based on NJ Smart Start Building equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

** - Simple Payback Period is based on net measure costs (i.e. after incentives).

4.2 Lighting Upgrades

Our recommendations for upgrades to existing lighting fixtures are summarized in Figure 16 below.

Figure 16 – Summary of Lighting Upgrade ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Reduction (lbs)
Lighting Upgrades		11,622	2.7	0.0	\$1,704.62	\$6,632.61	\$685.00	\$5,947.61	3.5	11,703
ECM 1	Install LED Fixtures	559	0.1	0.0	\$82.03	\$390.68	\$100.00	\$290.68	3.5	563
ECM 2	Retrofit Fixtures with LED Lamps	10,765	2.6	0.0	\$1,579.03	\$5,704.15	\$585.00	\$5,119.15	3.2	10,841
ECM 3	Install LED Exit Signs	297	0.0	0.0	\$43.56	\$537.78	\$0.00	\$537.78	12.3	299

During lighting upgrade planning and design, we recommend a comprehensive approach that considers both the efficiency of the lighting fixtures and how they are controlled.

ECM 1: Install LED Fixtures

Summary of Measure Economics

Interior/ Exterior	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Emissions Reduction (lbs)
Interior	0	0.0	0.0	\$0.00	\$0.00	\$0.00	\$0.00	0.0	0
Exterior	559	0.1	0.0	\$82.03	\$390.68	\$100.00	\$290.68	3.5	563

Measure Description

We recommend replacing the exterior wall mounted 100 W high pressure sodium lamps with new high-performance LED light fixtures. This measure saves energy by installing LEDs, which use less power than other technologies with a comparable light output.

Additional savings from lighting maintenance can be anticipated since LEDs have lifetimes that are more than twice that of high pressure sodium sources.

ECM 2: Retrofit Fixtures with LED Lamps

Summary of Measure Economics

Interior/ Exterior	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Emissions Reduction (lbs)
Interior	10,765	2.6	0.0	\$1,579.03	\$5,704.15	\$585.00	\$5,119.15	3.2	10,841
Exterior	0	0.0	0.0	\$0.00	\$0.00	\$0.00	\$0.00	0.0	0

Measure Description

We recommend retrofitting existing linear fluorescent lamps with LED lamps. Many LED tube lamps are direct replacements for existing fluorescent lamps and can be installed while leaving the fluorescent fixture ballast in place. LED bulbs can be used in existing fixtures as a direct replacement for most other lighting technologies. This measure saves energy by installing LEDs, which use less power than other lighting technologies yet provide equivalent lighting output for the space.

ECM 3: Install LED Exit Signs

Summary of Measure Economics

Interior/ Exterior	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Emissions Reduction (lbs)
Interior	297	0.0	0.0	\$43.56	\$537.78	\$0.00	\$537.78	12.3	299
Exterior	0	0.0	0.0	\$0.00	\$0.00	\$0.00	\$0.00	0.0	0

Measure Description

We recommend replacing all compact fluorescent exit signs with LED exit signs. LED exit signs require virtually no maintenance and have a life expectancy of at least 20 years. This measure saves energy by installing LED fixtures, which use less power than other technologies with an equivalent lighting output.

4.3 Lighting Control Measures

Our recommendations for lighting control measures are summarized in Figure 17 below.

Figure 17 – Summary of Lighting Control ECMs

Energy Conservation Measure	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Emissions Reduction (lbs)
Lighting Control Measures	2,667	0.6	0.0	\$391.20	\$1,752.00	\$210.00	\$1,542.00	3.9	2,686
ECM 4 Install Occupancy Sensor Lighting Controls	1,658	0.4	0.0	\$243.25	\$1,352.00	\$210.00	\$1,142.00	4.7	1,670
ECM 5 Install High/Low Lighting Controls	1,009	0.2	0.0	\$147.94	\$400.00	\$0.00	\$400.00	2.7	1,016

During lighting upgrade planning and design, we recommend a comprehensive approach that considers both the efficiency of the lighting fixtures and how they are controlled.

ECM 4: Install Occupancy Sensor Lighting Controls

Summary of Measure Economics

Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Emissions Reduction (lbs)
1,658	0.4	0.0	\$243.25	\$1,352.00	\$210.00	\$1,142.00	4.7	1,670

Measure Description

We recommend installing occupancy sensors to control lighting fixtures that are currently controlled by manual switches in restrooms and offices. Lighting sensors detect occupancy using ultrasonic and/or infrared sensors. For most spaces, we recommend lighting controls use dual technology sensors, which can eliminate the possibility of any lights turning off unexpectedly. Lighting systems are enabled when an occupant is detected. Fixtures are automatically turned off after an area has been vacant for a preset period. Some controls also provide dimming options and all modern occupancy controls can be easily over-ridden by room occupants to allow them to manually turn fixtures on or off, as desired. Energy savings results from only operating lighting systems when they are required.

Occupancy sensors may be mounted on the wall at existing switch locations, mounted on the ceiling, or in remote locations. In general, wall switch replacement sensors are recommended for single occupant offices and other small rooms. Ceiling-mounted or remote mounted sensors are used in locations without local switching or where wall switches are not in the line-of-sight of the main work area and in large spaces. We recommend a comprehensive approach to lighting design that upgrades both the lighting fixtures and the controls together for maximum energy savings and improved lighting for occupants.

ECM 5: Install High/Low Lighting Controls

Summary of Measure Economics

Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Emissions Reduction (lbs)
1,009	0.2	0.0	\$147.94	\$400.00	\$0.00	\$400.00	2.7	1,016

Measure Description

We recommend installing occupancy sensors to provide dual level lighting control for lighting fixtures in spaces that are infrequently occupied but may require some level of continuous lighting for safety or security reasons. Typical areas for such lighting control are stairwells and interior corridors.

Lighting fixtures with these controls operate at default low levels when the area is not occupied to provide minimal lighting to meet security or safety requirements. Sensors detect occupancy using ultrasonic and/or infrared sensors. The lighting systems are switched to full lighting levels whenever an occupant is detected. Fixtures are automatically switched back to low level after an area has been vacant for a preset period of time. Energy savings results from only providing full lighting levels when it is required.

For this type of measure the occupancy sensors will generally be ceiling or fixture mounted. Sufficient sensor coverage needs to be provided to ensure that lights turn on in each area as an occupant approaches.

Additional savings from reduced lighting maintenance may also result from this measure, due to reduced lamp operation.

4.4 Domestic Hot Water Heating System Upgrades

Our recommendations for domestic water heating system improvements are summarized in Figure 18 below.

Figure 18 - Summary of Domestic Water Heating ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Emissions Reduction (lbs)
Domestic Water Heating Upgrade		0	0.0	3.6	\$29.00	\$14.34	\$0.00	\$14.34	0.5	424
ECM 6	Install Low-Flow Domestic Hot Water Devices	0	0.0	3.6	\$29.00	\$14.34	\$0.00	\$14.34	0.5	424

ECM 6: Install Low-Flow DHW Devices

Summary of Measure Economics

Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Emissions Reduction (lbs)
0	0.0	3.6	\$29.00	\$14.34	\$0.00	\$14.34	0.5	424

Measure Description

We recommend installing low-flow domestic hot water devices to reduce overall hot water demand. Energy demand from domestic hot water heating systems can be reduced by reducing water usage in general. Faucet aerators can reduce hot water usage, relative to standard aerators, which saves energy. Low-flow devices reduce the overall water flow from the fixture, while still adequate pressure for washing. This reduces the amount of water used per day resulting in energy and water savings.

4.5 Plug Load Equipment Control - Vending Machines

Our recommendations for plug load equipment controls are summarized in Figure 19 below.

Figure 19-Summary of Plug Load Equipment Control ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Plug Load Equipment Control - Vending Machine		1,612	0.0	0.0	\$236.42	\$230.00	\$0.00	\$230.00	1.0	1,623
ECM 7	Vending Machine Control	1,612	0.0	0.0	\$236.42	\$230.00	\$0.00	\$230.00	1.0	1,623

ECM 7: Vending Machine Control

Summary of Measure Economics

Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)	Estimated Net Cost (\$)	Simple Payback Period (yrs)	CO ₂ e Emissions Reduction (lbs)
1,612	0.0	0.0	\$236.42	\$230.00	\$0.00	\$230.00	1.0	1,623

Measure Description

Vending machines operate continuously, even during non-business hours. It is recommended to install occupancy sensor controls to reduce the energy use. These controls power down vending machines when the vending machine area has been vacant for some time, then power up at regular intervals, as needed, to turn machine lights on or keep the product cool. Energy savings are a dependent on vending machine and activity level in the area surrounding the machines.

5 ENERGY EFFICIENT PRACTICES

In addition to the quantifiable savings estimated in Section 4, a facility's energy performance can also be improved through application of many low cost or no-cost energy efficiency strategies. By employing certain behavioral and operational changes and performing routine maintenance on building systems, equipment lifetime can be extended; occupant comfort, health and safety can be improved; and energy and O&M costs can be reduced. The recommendations below are provided as a framework for developing a whole building maintenance plan that is customized to your facility. Consult with qualified equipment specialists for details on proper maintenance and system operation.

Ensure Lighting Controls Are Operating Properly

Lighting controls are very cost-effective energy efficient devices, when installed and operating correctly. As part of a lighting maintenance schedule, lighting controls should be tested annually to ensure proper functioning. For occupancy sensors, this requires triggering the sensor and verifying that the sensor's timer settings are correct. For daylight sensors, maintenance involves cleaning of sensor lenses and confirming setpoints and sensitivity are appropriately configured.

Perform Routine Motor Maintenance

Motors consist of many moving parts whose collective degradation can contribute to a significant loss of motor efficiency. In order to prevent damage to motor components, routine maintenance should be performed. This maintenance consists of cleaning surfaces and ventilation openings on motors to prevent overheating, lubricating moving parts to reduce friction, inspecting belts and pulleys for wear and to ensure they are at proper alignment and tension, and cleaning and lubricating bearings. Consult a licensed technician to assess these and other motor maintenance strategies.

Assess Chillers & Request Tune-Ups

Chillers are responsible for a substantial portion of a commercial building's overall energy usage. When components of a chiller are not optimized, this can quickly result in a noticeable increase in energy bills. Chiller diagnostics can produce a 5% to 10% cost avoidance potential from discovery and implementation of low/no cost optimization strategies.

Perform Proper Boiler Maintenance

Many boiler problems develop slowly over time, so regular inspection and maintenance is essential to retain proper functionality and efficiency of the heating system. Fuel burning equipment should undergo yearly tune-ups to ensure they are operating as safely and efficiently as possible from a combustion standpoint. A tune-up should include a combustion analysis to analyze the exhaust from the boilers and to ensure the boiler is operating safely. Buildup of dirt, dust, or deposits on the internal surfaces of a boiler can greatly affect its heat transfer efficiency. These deposits can accumulate on the water side or fire side of the boiler. Boilers should be cleaned regularly according to the manufacturer's instructions to remove this build up in order to sustain efficiency and equipment life.

Perform Proper Water Heater Maintenance

At least once a year, drain a few gallons out of the water heater using the drain valve. If there is a lot of sediment or debris, then a full flush is recommended. Turn the temperature down and then completely drain the tank. Once a year check for any leaks or heavy corrosion on the pipes and valves. For gas water heaters, check the draft hood and make sure it is placed properly, with a few inches of air space between the tank and where it connects to the vent. Look for any corrosion or wear on the gas line and on the piping. If you noticed any black residue, soot, or charred metal, this is a sign you may be having combustion issues and you should have the unit serviced by a professional. For electric water heaters, look for any signs of leaking such as rust streaks or residue around the upper and lower panels covering the electrical components on the tank. For water heaters over three to four years old have a technician inspect the sacrificial anode annually.

Water Conservation

Installing low-flow faucets or faucet aerators, low-flow showerheads, and kitchen sink pre-rinse spray valves saves both energy and water. These devices save energy by reducing the overall amount of hot water used hence reducing the energy used to heat the water. The flow ratings for EPA WaterSense™ (<http://www3.epa.gov/watersense/products>) labeled devices are 1.5 gpm for bathroom faucets, 2.0 gpm for showerheads, and 1.28 gpm for pre-rinse spray valves.

Installing dual flush or low-flow toilets and low-flow or waterless urinals are additional ways to reduce the sites water use, however, these devices do not provide energy savings at the site level. Any reduction in water use does however ultimately reduce grid level electricity use since a significant amount of electricity is used to deliver water from reservoirs to end users. The EPA WaterSense™ ratings for urinals is 0.5 gpf and toilets that use as little as 1.28 gpf (this is lower than the current 1.6 gpf federal standard).

Refer to Section 4.4 for any low-flow ECM recommendations.

6 ON-SITE GENERATION MEASURES

On-site generation measure options include both renewable (e.g., solar, wind) and non-renewable (e.g., fuel cells) on-site technologies that generate power to meet all or a portion of the electric energy needs of a facility, often repurposing any waste heat where applicable. Also referred to as distributed generation, these systems contribute to Greenhouse Gas (GHG) emission reductions, demand reductions and reduced customer electricity purchases, resulting in the electric system reliability through improved transmission and distribution system utilization.

The State of New Jersey's Energy Master Plan (EMP) encourages new distributed generation of all forms and specifically focuses on expanding use of combined heat and power (CHP) by reducing financial, regulatory, and technical barriers and identifying opportunities for new entries. The EMP also outlines a goal of 70% of the State's electrical needs to be met by renewable sources by 2050.

Preliminary screenings were performed to determine the potential that a generation project could provide a cost-effective solution for your facility. Before making a decision to implement, a feasibility study should be conducted that would take a detailed look at existing energy profiles, siting, interconnection, and the costs associated with the generation project including interconnection costs, departing load charges, and any additional special facilities charges.

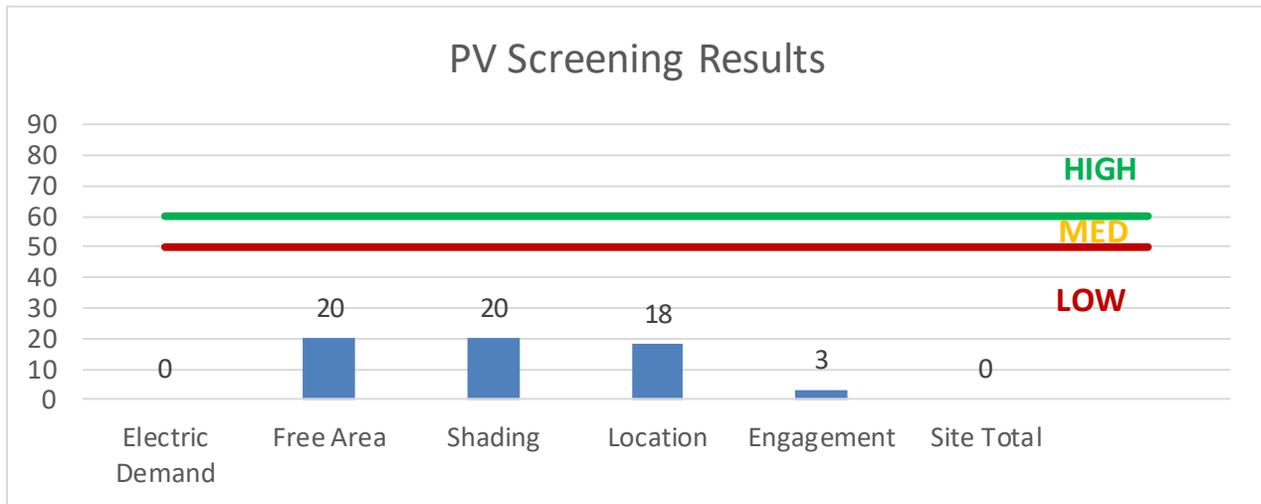
6.1 Photovoltaic

Sunlight can be converted into electricity using photovoltaics (PV) modules. Modules are racked together into an array that produces direct current (DC) electricity. The DC current is converted to alternating current (AC) through an inverter. The inverter is interconnected to the facility’s electrical distribution system. The amount of unobstructed area available determines how large of a solar array can be installed. The size of the array combined with the orientation, tilt, and shading elements determines the energy produced.

A preliminary screening based on the facility’s electric demand, size and location of free area, and shading elements shows that the facility has a **Low** potential for installing a PV array.

In order to be cost-effective, a solar PV array needs certain minimum criteria, such as flat or south-facing rooftop or other unshaded space on which to place the PV panels. In our opinion, the facility does appear not meet these minimum criteria for cost-effective PV installation.

Figure 20 - Photovoltaic Screening



For more information on solar PV technology and commercial solar markets in New Jersey, or to find a qualified solar installer, who can provide a more detailed assessment of the specific costs and benefits of solar develop of the site, please visit the following links below:

- **Basic Info on Solar PV in NJ:** <http://www.njcleanenergy.com/whysolar>
- **NJ Solar Market FAQs:** <http://www.njcleanenergy.com/renewable-energy/program-updates-and-background-information/solar-transition/solar-market-fags>
- **Approved Solar Installers in the NJ Market:** http://www.njcleanenergy.com/commercial-industrial/programs/nj-smartstart-buildings/tools-and-resources/tradeally/approved_vendorsearch/?id=60&start=1

6.2 Combined Heat and Power

Combined heat and power (CHP) is the on-site generation of electricity along with the recovery of heat energy, which is put to beneficial use. Common technologies for CHP include reciprocating engines, microturbines, fuel cells, backpressure steam turbines, and (at large facilities) gas turbines. Electric generation from a CHP system is typically interconnected to local power distribution systems. Heat is recovered from exhaust and ancillary cooling systems and interconnected to the existing hot water (or steam) distribution systems.

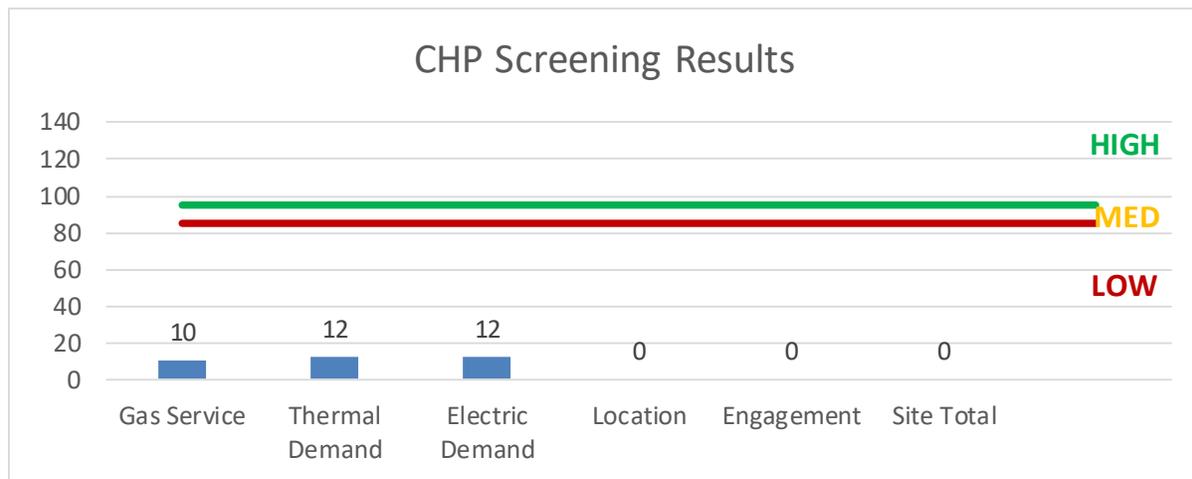
CHP systems are typically used to produce a portion of the electric power used onsite by a facility, with the balance of electric power needs supplied by grid purchases. The heat is used to supplement (or supplant) existing boilers for the purpose of space heating and/or domestic hot water heating. Waste heat can also be routed through absorption chillers for the purpose of space cooling. The key criteria used for screening, however, is the amount of time the system operates at full load and the facility's ability to use the recovered heat. Facilities with continuous use for large quantities of waste heat are the best candidates for CHP.

A preliminary screening based on heating and electrical demand, siting, and interconnection shows that the facility has a **Low** potential for installing a cost-effective CHP system.

Lack of gas service, low or infrequent thermal load is the most significant factor contributing to the potential for CHP at the site. In our opinion, the facility does not appear to meet the minimum requirements for a cost-effective CHP installation.

For a list of qualified firms in New Jersey specializing in commercial CHP cost assessment and installation, go to: http://www.njcleanenergy.com/commercial-industrial/programs/nj-smartstart-buildings/tools-and-resources/tradeally/approved_vendorsearch/.

Figure 21 - Combined Heat and Power Screening



7 DEMAND RESPONSE

Demand Response (DR) is a program designed to reduce the electric load of commercial facilities when electric wholesale prices are high or when the reliability of the electric grid is threatened due to peak demand. Demand Response service providers (a.k.a. Curtailment Service Providers) are registered with PJM, the independent system operator (ISO) for mid-Atlantic state region that is charged with maintaining electric grid reliability.

By enabling grid operators to call upon Curtailment Service Providers and commercial facilities to reduce electric usage during times of peak demand, the grid is made more reliable and overall transmission costs are reduced for all ratepayers. Curtailment Service Providers provide regular payments to medium and large consumers of electric power for their participation in DR programs. Program participation is voluntary, and participants receive payments whether or not their facility is called upon to curtail their electric usage.

Typically, an electric customer needs to be capable of reducing their electric demand, within minutes, by at least 100 kW or more in order to participate in a DR program. Customers with a greater capability to quickly curtail their demand during peak hours will receive higher payments. Customers with back-up generators onsite may also receive additional DR payments for their generating capacity if they agree to run the generators for grid support when called upon. Eligible customers who have chosen to participate in a DR programs often find it to be a valuable source of revenue for their facility because the payments can significantly offset annual electric costs.

Participating customers can often quickly reduce their peak load through simple measures, such as temporarily raising temperature set points on thermostats, so that air conditioning units run less frequently, or agreeing to dim or shut off less critical lighting. This usually requires some level of building automation and controls capability to ensure rapid load reduction during a DR curtailment event. DR program participants may need to install smart meters or may need to also sub-meter larger energy-using equipment, such as chillers, in order to demonstrate compliance with DR program requirements.

DR does not include the reduction of electricity consumption based on normal operating practice or behavior. For example, if a company's normal schedule is to close for a holiday, the reduction of electricity due to this closure or scaled-back operation is not considered a demand response activity in most situations.

The first step toward participation in a DR program is to contact a Curtailment Service Provider. A list of these providers is available on PJM's website and it includes contact information for each company, as well as the states where they have active business (<http://www.pjm.com/markets-and-operations/demand-response/csps.aspx>). PJM also posts training materials that are developed for program members interested in specific rules and requirements regarding DR activity (<http://www.pjm.com/training/training%20material.aspx>), along with a variety of other DR program information.

Curtailment Service Providers typically offer free assessments to determine a facility's eligibility to participate in a DR program. They will provide details regarding program rules and requirements for metering and controls, assess a facility's ability to temporarily reduce electric load, and provide details on payments to be expected for participation in the program. Providers usually offer multiple options for DR to larger facilities and may also install controls or remote monitoring equipment of their own to help ensure compliance with all terms and conditions of a DR contract.

In our opinions, this facility is not a good candidate for DR curtailment

8 PROJECT FUNDING / INCENTIVES

The NJCEP is able to provide the incentive programs described below, and other benefits to ratepayers, because of the Societal Benefits Charge (SBC) Fund. The SBC was created by the State of New Jersey’s Electricity Restructuring Law (1999), which requires all customers of investor-owned electric and gas utilities to pay a surcharge on their monthly energy bills. As a customer of a state-regulated electric or gas utility and therefore a contributor to the fund your organization is eligible to participate in the LGEA program and also eligible to receive incentive payment for qualifying energy efficiency measures. Also available through the NJBPU are some alternative financing programs described later in this section. Please refer to Figure 22 for a list of the eligible programs identified for each recommended ECM.

Figure 22 - ECM Incentive Program Eligibility

Energy Conservation Measure		SmartStart Prescriptive	SmartStart Custom	Direct Install	Pay For Performance Existing Buildings	Large Energy Users Program	Combined Heat & Power and Fuel Cell
ECM 1	Install LED Fixtures	X					
ECM 2	Retrofit Fixtures with LED Lamps	X					
ECM 3	Install LED Exit Signs						
ECM 4	Install Occupancy Sensor Lighting Controls	X					
ECM 5	Install High/Low Lighting Controls						
ECM 6	Install Low-Flow Domestic Hot Water Devices						
ECM 7	Vending Machine Control						

SmartStart is generally well-suited for implementation of individual measures or small group of measures. It provides flexibility to install measures at your own pace using in-house staff or a preferred contractor. Direct Install caters to small to mid-size facilities that can bundle multiple ECMs together. This can greatly simplify participation and may lead to higher incentive amounts but requires the use of pre-approved contractors. Note that the volume of recommended work for this site is probably insufficient to engage the services of a Direct Install contractor. The Pay for Performance (P4P) program is a “whole-building” energy improvement program designed for larger facilities. It requires implementation of multiple measures meeting minimum savings thresholds, as well as use of pre-approved consultants. The Large Energy Users Program (LEUP) is available to New Jersey’s largest energy users giving them flexibility to install as little or as many measures, in a single facility or several facilities, with incentives capped based on the entity’s annual energy consumption. LEUP applicants can use in-house staff or a preferred contractor.

Generally, the incentive values provided throughout the report assume the SmartStart program is utilized because it provides a consistent basis for comparison of available incentives for various measures, though in many cases incentive amounts may be higher through participation in other programs.

Brief descriptions of all relevant financing and incentive programs are located in the sections below. Further information, including most current program availability, requirements, and incentive levels can be found at: www.njcleanenergy.com/ci.

8.1 SmartStart

Overview

The SmartStart program offers incentives for installing prescriptive and custom energy efficiency measures at your facility. Routinely the program adds, removes, or modifies incentives from year to year for various energy efficiency equipment based on market trends and new technologies.

Equipment with Prescriptive Incentives Currently Available:

Electric Chillers

Electric Unitary HVAC

Gas Cooling

Gas Heating

Gas Water Heating

Ground Source Heat Pumps

Lighting

Lighting Controls

Refrigeration Doors

Refrigeration Controls

Refrigerator/Freezer Motors

Food Service Equipment

Variable Frequency Drives

Most equipment sizes and types are served by this program. This program provides an effective mechanism for securing incentives for energy efficiency measures installed individually or as part of a package of energy upgrades.

Incentives

The SmartStart prescriptive incentive program provides fixed incentives for specific energy efficiency measures, whereas the custom SmartStart program provides incentives for more unique or specialized technologies or systems that are not addressed through prescriptive incentive offerings for specific devices.

Since your facility is an existing building, only the retrofit incentives have been applied in this report. Custom measure incentives are calculated at \$0.16/kWh and \$1.60/therm based on estimated annual savings, capped at 50% of the total installed incremental project cost, or a project cost buy down to a one-year payback (whichever is less). Program incentives are capped at \$500,000 per electric account and \$500,000 per natural gas account, per fiscal year.

How to Participate

To participate in the SmartStart program you will need to submit an application for the specific equipment to be installed. Many applications are designed as rebates, although others require application approval prior to installation. Applicants may work with a contractor of their choosing and can also utilize internal personnel, which provides added flexibility to the program. Using internal personnel also helps improve the economics of the ECM by reducing the labor cost that is included in the tables in this report.

Detailed program descriptions, instructions for applying and applications can be found at: www.njcleanenergy.com/SSB.

8.2 Energy Savings Improvement Program

The Energy Savings Improvement Program (ESIP) is an alternate method for New Jersey's government agencies to finance the implementation of energy conservation measures. An ESIP is a type of "performance contract," whereby school districts, counties, municipalities, housing authorities and other public and state entities enter in to contracts to help finance building energy upgrades. This is done in a manner that ensures that annual payments are lower than the savings projected from the ECMs, ensuring that ESIP projects are cash flow positive in year one, and every year thereafter. ESIP provides government agencies in New Jersey with a flexible tool to improve and reduce energy usage with minimal expenditure of new financial resources. NJCEP incentive programs can be leveraged to help further reduce the total project cost of eligible measures.

This LGEA report is the first step to participating in ESIP. Next, you will need to select an approach for implementing the desired ECMs:

- (1) Use an Energy Services Company or "ESCO."
- (2) Use independent engineers and other specialists, or your own qualified staff, to provide and manage the requirements of the program through bonds or lease obligations.
- (3) Use a hybrid approach of the two options described above where the ESCO is utilized for some services and independent engineers, or other specialists or qualified staff, are used to deliver other requirements of the program.

After adopting a resolution with a chosen implementation approach, the development of the Energy Savings Plan (ESP) can begin. The ESP demonstrates that the total project costs of the ECMs are offset by the energy savings over the financing term, not to exceed 15 years. The verified savings will then be used to pay for the financing.

The ESIP approach may not be appropriate for all energy conservation and energy efficiency improvements. Entities should carefully consider all alternatives to develop an approach that best meets their needs. A detailed program descriptions and application can be found at: www.njcleanenergy.com/ESIP.

Please note that ESIP is a program delivered directly by the NJBPU and is not an NJCEP incentive program. As mentioned above, you may utilize NJCEP incentive programs to help further reduce costs when developing the ESP. You should refer to the ESIP guidelines at the link above for further information and guidance on next steps.

9 ENERGY PURCHASING AND PROCUREMENT STRATEGIES

9.1 Retail Electric Supply Options

In 1999, New Jersey State Legislature passed the Electric Discount & Energy Competition Act (EDECA) to restructure the electric power industry in New Jersey. This law deregulated the retail electric markets, allowing all consumers to shop for service from competitive electric suppliers. The intent was to create a more competitive market for electric power supply in New Jersey. As a result, utilities were allowed to charge Cost of Service and customers were given the ability to choose a third-party (i.e. non-utility) energy supplier.

Energy deregulation in New Jersey has increased energy buyers' options by separating the function of electricity distribution from that of electricity supply. So, though you may choose a different company from which to buy your electric power, responsibility for your facility's interconnection to the grid and repair to local power distribution will still reside with the traditional utility company serving your region.

If your facility is not purchasing electricity from a third-party supplier, consider shopping for a reduced rate from third-party electric suppliers. If your facility is purchasing electricity from a third-party supplier, review and compare prices at the end of the current contract or every couple years.

A list of third-party electric suppliers, who are licensed by the state to provide service in New Jersey, can be found online at: www.state.nj.us/bpu/commercial/shopping.html.

9.2 Retail Natural Gas Supply Options

The natural gas market in New Jersey has also been deregulated. Most customers that remain with the utility for natural gas service pay rates that are market-based and that fluctuate on a monthly basis. The utility provides basic gas supply service (BGSS) to customers who choose not to buy from a third-party supplier for natural gas commodity.

A customer's decision about whether to buy natural gas from a retail supplier is typically dependent upon whether a customer seeks budget certainty and/or longer-term rate stability. Customers can secure longer-term fixed prices by signing up for service through a third-party retail natural gas supplier. Many larger natural gas customers may seek the assistance of a professional consultant to assist in their procurement process.

If your facility is not purchasing natural gas from a third-party supplier, consider shopping for a reduced rate from third-party natural gas suppliers. If your facility is purchasing natural gas from a third-party supplier, review and compare prices at the end of the current contract or every couple years.

A list of third-party natural gas suppliers, who are licensed by the state to provide service in New Jersey, can be found online at: www.state.nj.us/bpu/commercial/shopping.html.

APPENDIX A: EQUIPMENT INVENTORY & RECOMMENDATIONS

Lighting Inventory & Recommendations

Location	Existing Conditions					Proposed Conditions							Energy Impact & Financial Analysis						
	Fixture Quantity	Fixture Description	Control System	Watts per Fixture	Annual Operating Hours	Fixture Recommendation	Add Controls?	Fixture Quantity	Fixture Description	Control System	Watts per Fixture	Annual Operating Hours	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Boiler Room	7	Linear Fluorescent - T8: 4' T8 (32W) - 3L	Wall Switch	93	3,220	Relamp	No	7	LED - Linear Tubes: (3) 4' Lamps	Wall Switch	44	3,220	0.28	1,261	0.0	\$184.93	\$526.40	\$105.00	2.28
Zamboni Room	6	Linear Fluorescent - T8: 4' T8 (32W) - 3L	Wall Switch	93	3,220	Relamp	Yes	6	LED - Linear Tubes: (3) 4' Lamps	Occupancy Sensor	44	2,254	0.31	1,366	0.0	\$200.30	\$567.20	\$110.00	2.28
Rental Office	6	U-Bend Fluorescent - T8: U T8 (32W) - 2L	Wall Switch	62	3,220	Relamp	Yes	6	LED - Linear Tubes: (2) U-Lamp	Occupancy Sensor	33	2,254	0.19	849	0.0	\$124.56	\$495.20	\$20.00	3.81
Hackey Office	2	U-Bend Fluorescent - T8: U T8 (32W) - 2L	Wall Switch	62	3,220	Relamp	No	2	LED - Linear Tubes: (2) U-Lamp	Wall Switch	33	3,220	0.05	211	0.0	\$30.95	\$126.40	\$0.00	4.08
Skate Shopping Room	2	Linear Fluorescent - T8: 4' T8 (32W) - 3L	Wall Switch	93	3,220	Relamp	Yes	2	LED - Linear Tubes: (3) 4' Lamps	Occupancy Sensor	44	2,254	0.10	455	0.0	\$66.77	\$266.40	\$50.00	3.24
Skate Shopping Room	1	Exit Signs: Fluorescent	None	12	8,760	Fixture Replacement	No	1	LED Exit Signs: 2 W Lamp	None	6	8,760	0.00	59	0.0	\$8.71	\$107.56	\$0.00	12.35
Main Lobby	28	U-Bend Fluorescent - T8: U T8 (32W) - 2L	Wall Switch	62	3,220	Relamp	Yes	28	LED - Linear Tubes: (2) U-Lamp	High/Low Control	33	2,254	0.89	3,963	0.0	\$581.30	\$2,169.60	\$0.00	3.73
Main Lobby	3	Exit Signs: Fluorescent	None	12	8,760	Fixture Replacement	No	3	LED Exit Signs: 2 W Lamp	None	6	8,760	0.01	178	0.0	\$26.13	\$322.67	\$0.00	12.35
Men's Restroom	3	U-Bend Fluorescent - T8: U T8 (32W) - 2L	Occupancy Sensor	62	2,592	Relamp	Yes	3	LED - Linear Tubes: (2) U-Lamp	Occupancy Sensor	33	1,814	0.09	342	0.0	\$50.14	\$459.60	\$35.00	8.47
Closet	1	Compact Fluorescent: Screw in	Wall Switch	23	3,703	Relamp	No	1	LED Screw-In Lamps: LED A Lamp	Wall Switch	11	3,703	0.01	50	0.0	\$7.37	\$53.75	\$0.00	7.30
Women's Restroom	4	U-Bend Fluorescent - T8: U T8 (32W) - 2L	Occupancy Sensor	62	2,592	Relamp	Yes	4	LED - Linear Tubes: (2) U-Lamp	Occupancy Sensor	33	1,814	0.13	456	0.0	\$66.85	\$522.80	\$35.00	7.30
Storage Room	1	Linear Fluorescent - T8: 4' T8 (32W) - 3L	Wall Switch	93	3,220	Relamp	No	1	LED - Linear Tubes: (3) 4' Lamps	Wall Switch	44	3,220	0.04	180	0.0	\$26.42	\$75.20	\$15.00	2.28
Locker Room 1	8	Linear Fluorescent - T8: 4' T8 (32W) - 3L	Occupancy Sensor	93	2,592	Relamp	Yes	8	LED - Linear Tubes: (3) 4' Lamps	Occupancy Sensor	44	1,814	0.41	1,466	0.0	\$214.98	\$717.60	\$140.00	2.69
Locker Room 1	1	Exit Signs: Fluorescent	None	12	8,760	Fixture Replacement	No	1	LED Exit Signs: 2 W Lamp	None	6	8,760	0.00	59	0.0	\$8.71	\$107.56	\$0.00	12.35
Locker Room 2	6	Linear Fluorescent - T8: 4' T8 (32W) - 3L	Occupancy Sensor	93	2,592	Relamp	Yes	6	LED - Linear Tubes: (3) 4' Lamps	Occupancy Sensor	44	1,814	0.31	1,099	0.0	\$161.24	\$567.20	\$110.00	2.84
Locker Room 3	6	Linear Fluorescent - T8: 4' T8 (32W) - 3L	Occupancy Sensor	93	2,592	Relamp	Yes	6	LED - Linear Tubes: (3) 4' Lamps	Occupancy Sensor	44	1,814	0.31	1,099	0.0	\$161.24	\$567.20	\$110.00	2.84
Electrical Room	1	Linear Fluorescent - T8: 4' T8 (32W) - 3L	Wall Switch	93	3,220	Relamp	No	1	LED - Linear Tubes: (3) 4' Lamps	Wall Switch	44	3,220	0.04	180	0.0	\$26.42	\$75.20	\$15.00	2.28
Storage Room	2	Linear Fluorescent - T8: 4' T8 (32W) - 3L	Wall Switch	93	3,220	Relamp	Yes	2	LED - Linear Tubes: (3) 4' Lamps	Occupancy Sensor	44	2,254	0.10	455	0.0	\$66.77	\$266.40	\$50.00	3.24
Ice Rink Area	28	LED - Fixtures: Downlight Pendant	Wall Switch	300	3,220	None	No	28	LED - Fixtures: Downlight Pendant	Wall Switch	300	3,220	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Exterior Wall Pack	1	High-Pressure Sodium: (1) 100W Lamp	Daylight Dimming	138	4,380	Fixture Replacement	No	1	LED - Fixtures: Outdoor Wall-Mounted Area Fixture	Daylight Dimming	25	4,380	0.09	559	0.0	\$82.03	\$390.68	\$100.00	3.54
Exterior Wall Pack	9	LED - Fixtures: Outdoor Wall-Mounted Area Fixture	Daylight Dimming	45	4,380	None	No	9	LED - Fixtures: Outdoor Wall-Mounted Area Fixture	Daylight Dimming	45	4,380	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00

Motor Inventory & Recommendations

Location	Area(s)/System(s) Served	Existing Conditions						Proposed Conditions				Energy Impact & Financial Analysis						
		Motor Quantity	Motor Application	HP Per Motor	Full Load Efficiency	VFD Control?	Annual Operating Hours	Install High Efficiency Motors?	Full Load Efficiency	Install VFDs?	Number of VFDs	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Men's Restroom	Men's Restroom	1	Exhaust Fan	0.3	78.0%	No	2,745	No	78.0%	No		0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Women's Restroom	Women's Restroom	1	Exhaust Fan	0.3	78.0%	No	2,745	No	78.0%	No		0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Shooping Room	Air Compressor	1	Air Compressor	2.0	84.0%	No	1,610	No	84.0%	No		0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Locker Rooms	Locker Rooms	2	Exhaust Fan	0.3	78.0%	No	2,745	No	78.0%	No		0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Chiller	Glycol	1	Process Pump	15.0	94.0%	Yes	3,391	No	94.0%	No		0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00

Electric HVAC Inventory & Recommendations

Location	Area(s)/System(s) Served	Existing Conditions				Proposed Conditions							Energy Impact & Financial Analysis							
		System Quantity	System Type	Cooling Capacity per Unit (Tons)	Heating Capacity per Unit (kBtu/hr)	Install High Efficiency System?	System Quantity	System Type	Cooling Capacity per Unit (Tons)	Heating Capacity per Unit (kBtu/hr)	Cooling Mode Efficiency (SEER/EER)	Heating Mode Efficiency (COP)	Install Dual Enthalpy Economizer?	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Back Building	Locker Rooms	1	Split-System Air-Source HP	4.00	54.00	No							No	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Hacky Office	Hacky Office	1	Window AC	1.00		No							No	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Back Building	Main Lobby - Rental Room	1	Split-System Air-Source HP	3.00	37.00	No							No	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Zamboni Room	Rental Office	1	Electric Resistance Heat		17.10	No							No	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Shooping Room	Shooping Room	1	Electric Resistance Heat		17.10	No							No	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Main Lobby	Main Lobby	2	Electric Resistance Heat		17.10	No							No	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Men's Restroom	Men's Restroom	1	Electric Resistance Heat		17.10	No							No	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Women's Restroom	Women's Restroom	1	Electric Resistance Heat		17.10	No							No	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Electrical Room	Electrical Room	1	Electric Resistance Heat		17.10	No							No	0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00

Electric Chiller Inventory & Recommendations

Location	Area(s)/System(s) Served	Existing Conditions		Proposed Conditions							Energy Impact & Financial Analysis							
		Chiller Quantity	System Type	Cooling Capacity per Unit (Tons)	Install High Efficiency Chillers?	Chiller Quantity	System Type	Constant/Variable Speed	Cooling Capacity (Tons)	Full Load Efficiency (kW/Ton)	IPLV Efficiency (kW/Ton)	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Ice Rink	Ice Rink	1	Air-Cooled Screw Chiller	111.50	No							0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00

Fuel Heating Inventory & Recommendations

Location	Area(s)/System(s) Served	Existing Conditions		Proposed Conditions							Energy Impact & Financial Analysis							
		System Quantity	System Type	Output Capacity per Unit (MBh)	Install High Efficiency System?	System Quantity	System Type	Output Capacity per Unit (MBh)	Heating Efficiency	Heating Efficiency Units	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years	
Zamboni Room	Zamboni Room	1	Warm Air Unit Heater	50.00	No							0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00

DHW Inventory & Recommendations

Location	Area(s)/System(s) Served	Existing Conditions		Proposed Conditions						Energy Impact & Financial Analysis						
		System Quantity	System Type	Replace?	System Quantity	System Type	Fuel Type	System Efficiency	Efficiency Units	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Electrical Room	Zamboni - Ice Melting	1	Storage Tank Water Heater (> 50 Gal)	No						0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Electrical Room	Locker Room	1	Storage Tank Water Heater (> 50 Gal)	No						0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00
Closet	Restrooms	1	Storage Tank Water Heater (≤ 50 Gal)	No						0.00	0	0.0	\$0.00	\$0.00	\$0.00	0.00

Low-Flow Device Recommendations

Location	Recommendation Inputs				Energy Impact & Financial Analysis						
	Device Quantity	Device Type	Existing Flow Rate (gpm)	Proposed Flow Rate (gpm)	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Restrooms	2	Faucet Aerator (Lavatory)	2.20	1.00	0.00	0	3.6	\$29.00	\$14.34	\$0.00	0.49

Plug Load Inventory

Existing Conditions				
Location	Quantity	Equipment Description	Energy Rate (W)	ENERGY STAR Qualified?
Main Lobby	1	Refrigerator	175.0	Yes

Vending Machine Inventory & Recommendations

Existing Conditions		Proposed Conditions	Energy Impact & Financial Analysis							
Location	Quantity	Vending Machine Type	Install Controls?	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Main Lobby	1	Refrigerated	Yes	0.00	1,612	0.0	\$236.42	\$230.00	\$0.00	0.97

APPENDIX B: ENERGY STAR® STATEMENT OF ENERGY PERFORMANCE



LEARN MORE AT energystar.gov

ENERGY STAR® Statement of Energy Performance

N/A

Secaucus Ice Rink

Primary Property Type: Ice/Curling Rink
Gross Floor Area (ft²): 25,200
Built: 1979

**ENERGY STAR®
Score¹**

For Year Ending: August 31, 2016
Date Generated: February 28, 2018

1. The ENERGY STAR score is a 1-100 assessment of a building's energy efficiency as compared with similar buildings nationwide, adjusting for climate and business activity.

Property & Contact Information

Property Address

Secaucus Ice Rink
 150 Plaza Center
 Secaucus, New Jersey 07094

Property Owner

 () - _____

Primary Contact

 () - _____

Property ID: 6205905

Energy Consumption and Energy Use Intensity (EUI)

Site EUI	Annual Energy by Fuel	National Median Comparison
72.9 kBtu/ft²	Electric - Grid (kBtu) 1,715,389 (93%) Natural Gas (kBtu) 121,789 (7%)	National Median Site EUI (kBtu/ft²) 32.3 National Median Source EUI (kBtu/ft²) 96.8 % Diff from National Median Source EUI 126%
Source EUI 218.8 kBtu/ft²		Annual Emissions Greenhouse Gas Emissions (Metric Tons CO2e/year) 197

Signature & Stamp of Verifying Professional

I _____ (Name) verify that the above information is true and correct to the best of my knowledge.

Signature: _____ Date: _____

Licensed Professional

 () - _____



Professional Engineer Stamp
(if applicable)